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FORCE ORDER P3000.8C

From: Commanding General To: Distribution List

Subj: STANDING OPERATING PROCEDURES FOR THE ALERT CONTINGENCY MARINE AIR GROUND TASK FORCE (SHORT TITLE: SOP FOR THE

ACM)

Ref: (a) USCINCPACINST S3120.29C

(b) ForO 03000.7

(c) ForO P3301.3A

Encl: (1) LOCATOR SHEET

- 1. <u>Purpose</u>. This order establishes the Standing Operating Procedures (SOP) for the organization and functioning of the III Marine Expeditionary Force (III MEF) Alert Contingency Marine Air Ground Task Force (ACM).
- 2. Cancellation. ForO P3000.8B and OPORD ACM98.
- 3. <u>Background</u>. Reference (a) requires III MEF to maintain combat ready units prepared to deploy to designated contingency areas on order. Reference (b) establishes alert readiness conditions. Reference (c) is III MEF's Crisis Action Team (CAT) SOP.
- 4. <u>Summary of Revisions</u>. This Manual has been reformatted and contains major and administrative changes. The major modifications to this manual are as follows:
- a. <u>Chapter 1</u>. Chapter 1 combines Chapter 1 and 2 of the former ACM SOP and provides more details on unit and staff section responsibilities.
- b. New Chapter 2. Provides the ACM task organization and ACM Time Phased Force and Deployment Data (TPFDD) guidance.
 - c. New Chapter 3. Provides guidance concerning ACM drills.
- d. <u>New Chapter 4</u>. Combines Chapters 3, 4, 5, and 6 of the former ACM SOP and provides more specific guidance concerning all aspects of the ACM logistics.

- e. <u>Chapter 5</u>. Chapter 5 has been changed from "Equipment Readiness to Personnel."
- f. Chapter 6. Chapter 6 has been changed from "Movement Control and Support" to "Public Affairs."
- g. Figure 7-1. This figure has been added to illustrate the ACM Guard Chart.
- h. Figure 7-2. This figure has been added to illustrate the ACM radio nets.
- i. Figure 7-3. This figure has been added to illustrate the ACM Okinawa Wide Area Network (OWAN).
- j. New Chapter 8. List types and frequencies of required ACM reports.
- 5. Action. Commanders are directed to implement the policies and procedures contained in this SOP. Every officer, Staff Noncommissioned Officer (SNCO), and Noncommissioned Officer (NCO) who is either part of the ACM or support the ACM in any manner is required to read this SOP. This SOP will become a permanent part of all G/S-1, G/S-2, G/S-3, G/S-4, G/S-5, G/S-6, embarkation officers/SNCOs and all infantry company commanders turnover files and desktop procedures.
- 6. Recommendations. Recommendations concerning the contents of the SOP for the ACM are invited. Such recommendations will be forwarded to the Commanding General (CG), III MEF (G-3) via the appropriate chain of command.
- 7. <u>Certification</u>. Reviewed and approved this date.

D. E. CLANCEY

Chief of Staff

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LOCATOR SHEET

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MARINE AIR GROUND TASK FORCE (SHORT TITLE: SOP FOR THE

ACM)

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RECORD OF CHANGES

Log completed change action as indicated.

Change	Date of	Date	Signature of Person Incorporating Change
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CHAPTER 1

ALERT CONTINGENCY MARINE AIR GROUND TASK FORCE (ACM)

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CHAPTER 1

ALERT CONTINGENCY MARINE AIR GROUND TASK FORCE (ACM)

1000. GENERAL

- 1. III MEF must maintain the potential to respond on short notice to regional contingencies within United States Pacific (USPACOM) Area of Responsibility (AOR). Depending on the mission, III MEF ACM contingency operations may be conducted by a single service or as part of a Joint Task Force (JTF). These operations may include, but are not limited to the following:
 - a. Protect U.S. citizens, facilities, and interests.
- b. Provide protection during the conduct of Non-Combatant Evacuation Operations (NEO).
- c. Deter armed intervention or armed aggression in intra-area conflicts.
- d. Assist in countering external intervention in intra-area conflicts.
 - e. Honor treaty commitments.
 - f. Humanitarian assistance/disaster relief.
 - q. Provide rapid augmentation in support of other operations.
 - h. Conduct other tasks as may be directed.
- 2. To this end, CG, III MEF will maintain a Regimental (-)(Rein) size ACM consisting of a Command Element (CE), Ground Combat Element (GCE), Aviation Combat Element (ACE) and a Combat Service Support Element (CSSE). The ACM will be divided into a Lead Echelon (LE) and a Follow-on Echelon (FE). Further, the ACM LE will be broken down into a lead element and a main body. See Chapter 3 for the ACM task organization.

1001. SITUATION

1. Area of Concern

a. Area of Responsibility. USPACOM's AOR is per reference (a).

- b. Area of Interest. To Be Determined (TBD),
- c. Theater of Operations. TBD.
- 2. <u>Enemy Forces</u>. Since the ACM responds to all types of crises, presence of enemy forces are not necessarily required for deployment of ACM forces.
- a. <u>Most Likely</u>. The most likely situation requiring ACM activation and deployment is humanitarian assistance/disaster relief.
- b. <u>Most Dangerous</u>. The most dangerous situation is deterring armed interventions or armed aggression.
- 3. Friendly Forces. TBD.
- 4. <u>Assumptions</u>. The ACM is a rapid reaction force with the ability to respond to potential world crises within a very short time limitation. With this in mind, the following assumptions are made:
- a. Indicators of impending crisis situations will provide minimum warning prior to receiving higher headquarters orders to activate III MEF's ACM.
- b. Department of State will obtain necessary rights, authorizations and facility arrangements required for the execution of the ACM contingency.
 - c. The ACM will not have to make a forcible entry.
- d. ACM operations will occur in permissive to uncertain environments.
 - e. Strategic air lift will be provided to the ACM.
- 5. <u>Legal Considerations</u>. Commander, Marine Forces Pacific (COMMARFORPAC) will provide III MEF with guidance concerning legal considerations with all aspects of ACM operations. The following are examples of legal considerations to resolve prior to deploying the ACM.
 - a. Rules of Engagement (ROE).
 - b. Basing and overflight permission from other countries.
 - c. Redeployment from overseas training sites to the specific

AOR.

- d. Host Nation Support (HNS)/Status of Forces Agreement (SOFA).
- 1002. <u>MISSION</u>. On order, III MEF provides an ACM in support of existing contingency plans or other contingencies as directed by United States Commander-in-Chief Pacific (USCINCPAC) or COMMARFORPAC with the ability to deploy within the time limitations as specified by reference (a).

1003. EXECUTION

- 1. Concept of Operations. III MEF will maintain a combat ready ACM prepared to carry out contingency operations as directed. Troop lists and Equipment Density Lists (EDLs) must be current to facilitate rapid response to a crisis. Recommended changes to the ACM Timed Phased Force Deployment Data (TPFDD) are validated by respective Major Subordinate Commands (MSCs), Major Subordinate Elements (MSEs), and reviewed by Commander, ACM (CACM) and recommended to the CG, III MEF (Assistant Chief of Staff (AC/S), G-3).
- a. $\underline{\text{Commander's Intent}}$. The commander's intent relative to assigned ACM missions will be provided at the appropriate time based on assigned mission.

b. General

- (1) CG, III MEF will most likely be notified of a pending situation which may require a III MEF response prior to receiving an actual warning or alert order. At that time CG, III MEF may activate the Operations Planning Team (OPT) to develop potential options. These options may include the 31st MEU, ACM, TF-510, or a number of other response cells. If the situation calls for immediate response, CG, III MEF will most likely activate the CAT. Activation of the CAT after hours will be per III MEF Command Duty Officer (CDO) instructions. At this time an increased alert status may be effected. The ACM alert status is classified "CONFIDENTIAL;" therefore, will not be discussed in this order. Reference (b) establishes III MEF's ACM alert status.
- (2) Once the III MEF CAT has stood up, all MSCs/MSEs will provide the required Liaison Officers (LNOs) to the OPT, CAT and Intelligence Planning Team (IPT) per this Chapter and reference (c) (III MEF CAT SOP). Unless otherwise directed, LNOs should report to their respective teams (OPT, CAT, and IPT) within two hours of

CAT activation. Additionally, all MSCs/MSEs and CACM will provide the III MEF CAT watch officer the names, locations, Electronic-Mail (E-Mail) addresses (secure/unsecure), phone numbers (secure/unsecure), facsimiles (FAXes) (secure/unsecure) of all designated Points of Contact (POCs) as listed in the coordinating instructions of this Chapter.

- (3) Upon receiving a verbal or written order from higher headquarters to activate or be prepared to activate the ACM, CG, III MEF will increase the alert status. CG, III MEF will notify CACM and MSC/MSE commanders during working hours or the respective CDO/Officer of the Day (OOD) after working hours. A verbal notification will be followed by a message.
- (4) Upon notification of ACM activation, Operational Control (OPCON) of all assigned ACM elements will automatically pass to CACM. CACM reports directly to CG, III MEF. The following sequence of actions must commence immediately upon ACM activation.
 - (a) The immediate recall of all ACM personnel by CACM.
- (b) The immediate recall of all required support personnel by CG, III MEF, MSCs and MSEs.
- (c) The establishment of the Force Movement Control Center (FMCC) by AC/S G-4, III MEF.
- (d) The establishment of the Logistic Movement Control Center (LMCC) by 3d Force Service Support Group (FSSG).
- (e) The establishment of the Arrival/Departure Airfield Control Group (A/DACG) at the APOE by 3d FSSG.
- (f) The establishment of the Unit Movement Coordination Centers (UMCCs) by respective MSCs/MSEs.
- (5) Immediately upon receiving a warning/execution order from higher headquarters, III MEF's OPT will develop the initial plan and pass it to III MEF's Current Ops who will in turn develop and release III MEF's warning/execution order. It will be during this concurrent crisis action planning that the ACM force will be defined. The size of the response force will be determined by III MEF AC/S G-3 in consonance with CACM. Once the size of the response force has been determined, CACM will decide which ULNs/increments will comprise the response force.
 - (6) Immediately upon determination of the ACM response

force, G-5 with representation from III MEF CAT, 3d MarDiv, 1st Marine Aircraft Wing (MAW), 3d FSSG, 7th CommBn, HqSvcBn, III MEF and CACM will refine the ACM Deployment TPFDD and enter it into the Joint Operation Planning and Execution System (JOPES). This process must be completed rapidly, to allow Transportation Command (TRANSCOM) enough time to allocate lift assets for ACM deployment.

- (7) Upon receiving a verbal confirmation of ACM forces, designated units will commence moving to their designated Unit Marshaling Areas (UMAs) under the direct control of their MSCs/MSEs UMCCs. CACM will monitor movement through the CACM LNO to III MEF CAT, and operational channels with subordinate units. UMAs are located at the major Marine Corps installations throughout Okinawa. The MSCs/MSEs are responsible for their operation. Consideration should be made to stage only those ACM units designated to deploy to avoid confusion.
- (8) As ACM increments arrive at the UMAs, the MSCs/MSEs will prepare all designated ACM vehicles and equipment for embarkation. Chapter 4 of this SOP describes this process in detail. Again, it is important to note that all UMA activities are controlled by the parent MSC/MSE.
- (9) Once ACM increments arrive at the UMA and all vehicles and equipment are properly prepared for embarkation, the UMA OIC/SNCOIC will notify their respective UMCCs, which in turn notify the MSCs/MSEs UMCCs, LMCC, then FMCC. Absolutely no vehicles, equipment or personnel will leave the UMA without being released by the LMCC via the UMCC. THÉ LMCC CONTROLS ALL MOVEMENT TO THE APOE.
- (10) At the APOE the Air Force will conduct Joint Inspections (JIs) prior to embarking on designated aircraft.
- (11) As soon as the ACM LE reaches its initial destination, it will establish communications with the III MEF Command Operations Center (COC). Thereafter, the ACM LE will establish security and be prepared for further employment, deployment or redeployment back to home station. Upon arrival at the initial destination a written Situation Report (SITREP) will be submitted per Chapter 8 of this SOP.

1004. TASKS

1. CG, 3d MarDiv

a. Source, designate and maintain an ACM CE and a two Infantry Battalion (Rein) GCE as part of the III MEF's ACM from Okinawa

based units per Chapter 2 of this SOP. Hawaii based units can be used as an interim fill (ACM FE only) to avoid unit gapping due to UDP rotations, and shipboard exercises and training. ACM element designations will be done via message per Chapter 8 (Reports). All ACM elements will have the ability to deploy on short notice to areas within USCINCPAC's AOR within the time limitations as specified by reference (a).

- b. Designate CACM. Upon designation, direct CACM to report OPCON to CG, III MEF for ACM planning and pre-activation readiness coordination.
- c. Designate ACM GCE commander and GCE elements, and direct GCE commander to report to CACM for ACM planning and pre-activation readiness coordination of such events as maintenance of rosters, maintenance of the GCE portion of the ACM TPFDD, and any other ACM related tasks deemed necessary by CACM to properly manage III MEF's ACM. ACM element commander designations will be per Chapter 8 of this SOP.
- d. Assist CACM by creating and maintaining a baseline ACM TPFDD in Marine Air Ground Task Force (MAGTF) II and a corresponding MAGTF Deployment Support System (MDSS) II plan for the ACM CE and GCE. The MDSS II plan must be developed to Level V detail reflecting all items of equipment requiring sustainment (Classes I, II, III, IV, V(W), VIII and IX). Appropriate embarkation planning considerations (mobile loading, palletizing, hitching) will be applied to each record. All crew served or vehicle mounted weapon systems will be reflected in element MDSS II plans.
- e. Provide recommended changes for the ACM ammunition package quarterly, or as required, to CG, III MEF, AC/S G-4 with copies to CG, 3d FSSG and CACM.
- f. Submit monthly SITREPs to CACM by the first of each month in the format provided in Appendix D.
 - g. Upon activation of the ACM,
- (1) Conduct an immediate recall of all 3d MarDiv personnel required to support the ACM deployment, to include ACM increments conducting off-island training exercises/operations.
- (2) Provide the required LNOs to the CAT at III MEF's COC within two hours of III MEF's CAT activation, or as directed.
 - (3) Establish the Division UMCC and Division UMAs.

- (4) Within two hours of the ACM activation, pass to the CAT watch officer all ACM appropriate POCs names, locations, E-Mail addresses both Secured Internet Protocol Router Network (SIPRNET) and Nonsecured Internet Protocol Router Network (NIPRNET), phone numbers and fax numbers (secured and unsecured).
- (5) Provide a 3d Marine Division embarkation representative to the III MEF Airlift Liaison Element (ALE) at the Aerial Port of Embarkation (APOE).
 - (6) Provide roadmaster support as requested by the LMCC.
- (7) Support the movement of ACM GCE personnel and equipment to the APOE.
- (8) Ensure that all ACM CE and GCE vehicles, equipment and supplies are prepared for air movement prior to arriving at the APOE, including prefabricated Shipper's Declaration for Dangerous Goods Form.
- (9) Provide two wreckers to the 3d FSSG Roadmaster at the LMCC.

2. CG, 1st MAW

- a. Source, designate and maintain a Rotary Wing (R/W) ACE as part of III MEF's ACM from Okinawa based units capable of providing airlift for one infantry company (rein) and/or the displacement of an artillery battery, conducted via multiple lifts. ACM ACE designations will be done via message per Chapter 8 of this SOP. All ACM elements will have the ability to deploy on short notice to areas within USCINCPAC's AOR within the time limitations as specified by reference (a).
- b. Designate ACM ACE commander and direct designee to report to CACM for ACM planning and pre-activation readiness coordination of such events as maintenance of rosters, maintenance of the ACE portion of the ACM TPFDD, and any other ACM related tasks deemed necessary by CACM to properly manage III MEF's ACM. ACM element commander designations will be per Chapter 8 of this SOP.
 - c. Assist CACM by creating and maintaining a baseline ACM TPFDD in MAGTF II and a corresponding MDSS II plan for the ACM ACE. The MDSS II plan must be developed to Level V detail reflecting all items of equipment requiring sustainment (Classes I, II, III, IV, V(A) & (W), VIII, and IX) Appropriate embarkation planning considerations (mobile loading, palletizing, hitching) will be applied to each record. All crew served, vehicle or aircraft

mounted weapon systems will be reflected in element MDSS II plans.

- d. Provide recommended changes for the ACM ammunition package quarterly, or as required, to CG, III MEF, AC/S G-4 with copies to CG, 3d FSSG and CACM.
- e. Submit monthly SITREPs to CACM by the first of each month in the format provided in Appendix D.
 - f. Upon activation of the ACM,
- (1) Conduct an immediate recall of all 1st MAW personnel required to support the ACM deployment to include ACM increments conducting off-island training exercises/operations.
- (2) Provide the required LNOs to the CAT at III MEF's COC within two hours of III MEF's CAT activation, or as directed.
 - (3) Establish the Wing UMCC and UMAs.
- (4) Within two hours of the ACM activation, pass to the CAT watch officer all ACM appropriate POCs names, locations, E-Mail addresses (SIPRNET and NIPRNET), phone numbers and fax numbers (secured and unsecured).
- (5) Provide 1st MAW embarkation representative to the III MEF ALE at the APOE.
 - (6) Provide roadmaster support as requested by the LMCC.
- (7) Support the movement of ACM ACE personnel and equipment to the APOE.
- (8) Ensure that all ACM ACE vehicles, equipment and supplies are prepared for air movement prior to arriving at the APOE, including prefabricated Shipper's Declaration for Dangerous Goods Form.
- (9) Provide additional air assets, within capabilities, as deemed necessary to support the ACM.

3. CG, 3d FSSG

a. Source, designate and maintain a Combat Service Support Detachment (CSSD) as part of III MEF's ACM CSSE from Okinawa based units. ACM CSSD designations will be done via message per Chapter 8 of this SOP. All ACM elements will have the ability to deploy on

short notice to areas within USCINCPAC AOR within the time limitations as specified by reference (a).

- b. Designate ACM CSSD commander and direct designee to report to CACM for planning and pre-activation readiness coordination of such events as maintenance of rosters, maintenance of the CSSD portion of the ACM TPFDD, and any other ACM related tasks deemed necessary by CACM to properly manage III MEF's ACM. ACM element commander designations will be per Chapter 8 of this SOP.
- c. Assist CACM by creating and maintaining a baseline ACM TPFDD in MAGTF II and a corresponding MDSS II plan for the ACM CSSD. The MDSS II plan must be developed to Level V detail reflecting all items of equipment requiring sustainment (Classes, I, II, III, IV, V(W), VIII and IX). Appropriate embarkation planning considerations (mobile loading, palletizing, hitching) will be applied to each record. All crew served or vehicle mounted weapon systems will be reflected in element MDSS II plans.
- d. Maintain a separate MDSS II plan for sustainment packages. Planning considerations mentioned above apply.
- e. Provide recommended changes for the ACM ammunition package quarterly, or as required, to CG, III MEF, AC/S G-4 with copies to CACM.
- f. Provide a detailed listing of all classes of supply to CACM, via III MEF, AC/S G-4, 30 days prior to CACM assuming the ACM mission.
- g. Establish, maintain and pre-stage a five day supply and ammunition support block to support the ACM LE.
- h. Direct LMCC to publish a III MEF MSC coordinated Roadmaster Plan that includes 3d MarDiv, 1st MAW, HqSvcBn, III MEF and 7th Communication Battalion requirements for ACM movement to the APOE.
- i. The CSSD will provide bulk fuel storage and distribution support and Explosive Ordnance Disposal (EOD) support to the ACM LE. Generator support is an organic responsibility.
- j. The CSSD will provide water purification and storage assets for deploying ACM. 3d FSSG will ensure all water producing/storage equipment is properly prepared for embarkation.
- k. Submit monthly SITREPs to CACM by the first of each month in the format provided in Appendix D. $\dot{}$
 - 1. Upon activation of the ACM,

- (1) Conduct an immediate recall of all 3d FSSG personnel required to support the ACM deployment, to include ACM increments conducting off-island training exercises/operations.
- (2) Provide the required LNOs to the CAT at III MEF's COC within two hours of III MEF's CAT activation, or as directed.
- (3) Activate the LMCC to coordinate requests for ACM transportation and logistical support for deployment/redeployment, advising the III MEF FMCC of any delays or difficulties and status.
 - (4) Establish the FSSG UMCC and UMAs.
- (5) Within two hours of the ACM activation, pass to the CAT watch officer all ACM appropriate POCs names, locations, E-Mail addresses (SIPRNET and NIPRNET), phone numbers and fax numbers (secured and unsecured).
- (6) Establish and maintain positive control of personnel and equipment entering and departing the APOE.
- (7) Provide a 3d FSSG embarkation representative to the III MEF ALE at the APOE.
- (8) Publish the Roadmaster Plan to the MSCs, MSEs and CACM upon activation of the ACM.
- (9) Assemble and package maps/charts requested by the III MEF, Mapping, Charting and Geodesy (MC&G) officer from the Kinser Map Facility and deliver to the ACM APOE.
- (10) Coordinate all contracting support and interservice agreements at the Port of Debarkation (POD).
- (11) Coordinate Meals Ready to Eat (MREs) for units marshaled at the APOE while awaiting departure.
- (12) Provide security support to escort and guard the palletized ACM ammunition from the Ammunition Supply Points (ASP), and while at the hot pad at Kadena Air Base (KAB).
- (13) Establish ammunition resupply to ACM after its deployment on assigned mission, as required.
- (14) Provide logistical support for deploying ACM, to include prestaging supply, medical, and maintenance and providing emergency maintenance at the APOE per to Chapter 4 of this SOP.

- (15) Establish an A/DACG to provide the link between airlift force, CACM, FMCC, and LMCC involved in the deployment.
- (16) Ensure that all ACM CSSE vehicles, equipment and supplies are prepared for air movement prior to arriving at the APOE, including prefabricated Shipper's Declaration for Dangerous Goods Form.

4. Commander, ACM

a. Pre-Activation

- (1) Upon designation as CACM by CG, 3d MarDiv, report OPCON to CG, III MEF for ACM planning and pre-activation readiness coordination. At the time of designation, submit an ACM Assumption Message per Chapter 8 of this SOP.
- (2) Review the baseline TPFDD and MDSS II plan for the ACM. The MDSS II plan must be developed to Level V detail reflecting all items of equipment requiring sustainment (Class I, II, III, IV, V(A) & (W), VIII IX. Appropriate embarkation planning considerations (mobile loading, palletizing, hitching) will be applied to each record. All crew served or vehicle mounted weapon systems will be reflected in element MDSS II plans.
- (3) Submit a monthly SITREP due No Later Than (NLT) the 5th of each month per Chapter 8 of this SOP.
- (4) Conduct ACM coordination meetings, inspections and training as required and in coordination with ACM element Parent MSC/MSE.
- (5) Verify deployability of all ACM personnel per Chapter 5 of this SOP.
- b. Activation. On order, deploy the ACM to a designated USPACOM AOR in support of existing contingency plans or other contingencies as directed by CG, III MEF within the required time limitations as specified in reference (a). Immediately upon ACM Activation Order (verbal or written) all ACM elements become OPCON to CACM, but remain ADCON to parent unit. The following are specific tasks to be accomplished:
- (1) Conduct an immediate recall of all ACM personnel, and coordinate with MSCs/MSEs for the recall of ACM increments off-island conducting training exercises/operations.

- (2) Within two hours of the ACM activation, pass to the CAT watch officer all ACM appropriate POCs names, locations, E-Mail addresses (SIPRNET and NIPRNET), phone numbers and fax numbers (secured and unsecured).
- (3) Assign an ACM LNO to the III MEF CAT. The ACM LNO will assist the III MEF CAT in course of action and ACM increment sequence development.
- (4) Coordinate with the III MEF, AC/S G-3 and AC/S G-4 on courses of action concerning transportation of off-island ACM increments.
- (5) Coordinate ACM supply and ammunition requirements with 3d FSSG and 1st MAW, and transportation of those requirements from the ASPs to the APOE.

5. CO, HqSvcBn, III MEF

- a. Source, designate and maintain ACM increments to augment the ACM CE. ACM designations will be done via message per Chapter 8 of this SOP. All ACM elements will have the ability to deploy on short notice to areas within USCINCPAC's AOR within the time limitations as specified by reference (a).
- b. Designate ACM Action Officer (AO) and direct designee to report to CACM for ACM planning and pre-activation readiness coordination of such events as maintenance of rosters, maintenance of the HqSvcBn's portion of the ACM TPFDD, and any other ACM related tasks deemed necessary by CACM to properly manage III MEF's ACM. ACM AO designations will be per Chapter 8 of this SOP.
- c. Assist CACM by creating and maintaining a baseline ACM TPFDD in MAGTF II and a corresponding MDSS II plan for HqSvcBn's ACM elements. The MDSS II plan must be developed to Level V detail reflecting all items of equipment requiring sustainment (Class I, II, III, IV, V(W), VIII, IX). Appropriate embarkation planning considerations (mobile loading, palletizing, hitching) will be applied to each record. All crew served or vehicle mounted weapon systems will be reflected in element MDSS II plans.
- d. Submit monthly SITREPs to CACM by the first of each month in the format provided in Appendix D.
 - e. Upon activation of the ACM:

- (1) Conduct an immediate recall of all HqSvcBn personnel required to support the ACM, to include ACM increments conducting off-island training exercises/operations.
- (2) Provide the required LNOs to the CAT at III MEF's COC within two hours of III MEF's CAT activation, or as directed.
 - (3) Establish HqSvcBn's UMCC and UMAs.
- (4) Within two hours of the ACM activation, pass to the CAT watch officer all ACM appropriate POCs names, locations, E-Mail addresses (SIPRNET and NIPRNET), phone numbers and fax numbers (secured and unsecured).
- (5) Provide HqSvcBn embarkation representative to the III MEF ALE at the APOE.
- (6) Assemble required ACM command elements at their assigned UMAs as directed by CACM.
- (7) Be prepared to provide assessment teams with the ACM LE.
- (8) Ensure that all HqSvcBn's ACM vehicles, equipment and supplies are prepared for air movement prior to arriving at the APOE, including prefabricated Shipper's Declaration for Dangerous Goods Form.

6. CO, 7th Communication Battalion

- a. Source, designate and maintain ACM increments to augment the ACM CE. ACM designations will be done via message per Chapter 8 of this SOP. All ACM elements will have the ability to deploy on short notice to areas within USCINCPAC's AOR within the time limitations as specified by reference (a).
- b. Designate ACM AO and direct designee to report to CACM for ACM planning and pre-activation readiness coordination of such events as maintenance of rosters, maintenance of the 7th Communication Battalion's portion of the ACM TPFDD, and any other ACM related tasks deemed necessary by CACM to properly manage III MEF's ACM. ACM AO designations will be per Chapter 8 of this SOP.
- c. Assist CACM by creating and maintaining a baseline ACM TPFDD in MAGTF II and a corresponding MDSS II plan for 7th Communication Battalion's ACM elements. The MDSS II plan must be developed to Level V detail reflecting all items of equipment requiring sustainment (Class I, II, III, IV, V(W), VIII, IX).

Appropriate embarkation planning considerations (mobile loading, palletizing, hitching) will be applied to each record. All crew served or vehicle mounted weapon systems will be reflected in element MDSS II plans.

- d. Submit monthly SITREPs to CACM by the first of each month in the format provided in Appendix D.
 - e. Upon activation of the ACM:
- (1) Conduct an immediate recall of all 7th Communication Battalion's personnel required to support the ACM, to include ACM increments conducting off-island training exercises/operations.
- (2) Provide the required LNOs to the CAT at III MEF's COC within two hours of III MEF's CAT activation, or as directed.
- (3) Within two hours of the ACM activation, pass to the CAT watch officer all ACM appropriate POCs names, locations, E-Mail addresses (SIPRNET and NIPRNET), phone numbers and fax numbers (secured and unsecured).
 - (4) Establish 7th Communication Battalion's UMCCs and UMAs.
- (5) Provide 7th Communication Battalion's embarkation representative to the III MEF ALE at the APOE.
- (6) Assemble required 7th Communication Battalion's ACM elements at their assigned UMAs as directed by CACM.
- (7) Ensure that all 7th Communication Battalion's vehicles, equipment and supplies are prepared for air movement prior to arriving at the APOE, including prefabrication Shipper's Declaration for Dangerous Goods Form.
- (8) Support FMCC, LMCC, and UMCC communication requirements per-Chapter 7 of this SOP.

7. CG, III MEF (G-1)

- a. Assist CACM on personnel issues.
- b. Upon activation of the CAT:
- (1) Provide required personnel to the Battle Staff, Operations Group, and Planning Group per reference (c).

(2) Assist in developing CG, III MEF ACM execution order.

8. <u>CG, III MEF (G-2)</u>

- a. Upon activation of the CAT, activate the IPT and provide required personnel to the Battle Staff, Operations Planning Group, and Planning Group per reference (c).
 - b. Assist in developing CG, III MEF ACM execution order.
- c. Provide III MEF CE CAT, CACM, and MSCs/MSEs with required intelligence support and pre-deployment briefings on activation for contingencies.
- d. Provide contingency MC&G support. The III MEF, G2 MC&G officer will:
- (1) Establish liaison with the ACM, S-2 and complete a coordinated listing of required MC&G products.
- (2) Contact the NCOIC of the Kinser Map Facility and identify the required MC&G support.
- (3) Meet the NCOIC of the Kinser Map Facility at the ACM APOE and effect turnover of MC&G products to the ACM, S-2.
- e. Be prepared to form an Intelligence Support Cell to serve as responsible agency for satisfying/coordinating ACM/CAT/MSC support. The Intelligence Support Cell shall be task organized and may require augmentation by the MSCs. Intelligence Support Cell tasks will include:
- (1) Conduct concurrent and continuous coordination of ACM/CAT/MSCs intelligence requirements and production support necessary to meet crisis activation of forces and mission planning requirements.
- (2) Consolidate, prioritize, and coordinate satisfaction of Priority Intelligence Requirements (PIRs) and Information Requirements (IRs) with adjacent commands and higher authority, as required, to support mission requirements.
- (3) Plan for and/or request required intelligence personnel support or augmentation beyond the capabilities resident in the command.
- (4) Coordinate systems support for the ACM S-2 to enhance dissemination of intelligence and force protection information.

9. CG, III MEF (G-3)

- a. Advise CACM on all ACM related matters.
- b. Conduct quarterly ACM drills.
- c. Maintain all ACM related correspondence and directives.
- d. Set appropriate alert status per reference (b).
- e. Upon activation of the CAT:
- (1) Activate the Operations Group and Planning Group (Future Ops). Provide required personnel to the Battle Staff, Operations Group, and Planning Group per reference (c).
- (2) Issue the ACM activation order and develop CG III MEF execution order.
- (3) Provide overall coordination for activating the ACM. Serve as III MEF's primary POC and cognizant staff agency for all matters pertaining to the ACM through the CAT or COC.
- (4) In conjunction with CACM, develop COAs and establish increment movement priorities.
 - (5) Provide personnel to the FMCC, as required.
- (6) Coordinate with COMMARFORPAC, SOFA and ROE, basing and overflight rights and other legal issues.

10. CG, III MEF (G-4)

- a. Upon activation of the CAT, provide required personnel to the Battle Staff, Operations Group, and Planning Group per reference (c).
 - b. Assist in developing CG, III MEF execution order.
- c. On order, activate the FMCC/ALE to support/direct movement control of the ACM. Provide watch personnel as required. The FMCC will:
- (1) Make liaison with the CAT for ACM movement prioritization and hourly updates.

- (2) Advise the LMCC and the Division, Wing, FSSG, HqSvcCo, III MEF, and 7th Communication Battalion UMCCs on deployment priorities or changes to planned movement.
- (3) Receive from the UMCCs/LMCC, status of forces at the unit UMAs, and status of forces in the Alert Holding Areas (AHAs)/departed units from the LMCC.
 - (4) Maintain a log of significant events.
- (5) Provide the LMCC with instructions to initiate unit movement.
- (6) Coordinate development of aircraft load plans and movement with CACM.
- d. Coordinate external ACM movement requirements, mobilization, and Intransit Visibility (ITV) support with CG, Marine Corps Base (MCB), Camp Butler.
- e. In coordination with AC/S G-1, AC/S G-3 and AC/S G-5 maintain an ACM baseline TPFDD in MAGTF II. A MAGTF ACM database will be retained in G-4, Plans/Ops and SMO for quarterly review and update.
- f. In coordination with the III MEF surgeon, provide medical support and evacuation advice/support to the ACM, as required in areas of medical support, and assistance with other medical related issues.
- g. In coordination with CACM, 3d FSSG, and 1st MAW, compute requirements for Class V(W) and V(A), and ensure readiness of Class V(W), V(A) and IX supply blocks.
- h. Coordinate with appropriate agencies for delivery of ACM FE Class V resupply block.

11. <u>CG, III MEF (G-5)</u>

- a. Upon activation of the CAT provide required personnel to the Battle Staff, Operations Group, and Planning Group per reference (c).
 - b. Assist in developing CG, III MEF execution order.
- c. In coordination with AC/S G-1, AC/S G-3 and AC/S G-4 maintain an ACM baseline TPFDD in MAGTF II.

12. CG, III MEF (G-6)

- a. Upon activation of the CAT provide required personnel to the Battle Staff, Operations Group, and Planning Group per reference (c).
 - b. Assist in developing CG, III MEF execution order.
- c. Coordinate communication frequency requirements (as required) for the ACM.
- d. Coordinate external communication requirements for equipment and personnel upon activation of the ACM.
 - e. Coordinate communication support for the FMCC.
- f. Coordinate communication-electronic maintenance and information systems support, as required.
 - g. Provide a representative to the FMCC, as required.
- h. Coordinate and provide technical supervision over the establishment of communications required for deployment and employment of the ACM.

1005. COORDINATING INSTRUCTIONS

- 1. CG, 3d MarDiv, CG, 1st MAW, CG, 3d FSSG, CO, HqSvcBn, III MEF and CO, 7th Communication Battalion will assign deployable forces to the ACM as listed in Chapter 2 of this SOP and comply with Chapter 5 of this SOP. Recommended modifications should be provided to this CE, (Attn: G-3).
- 2. Designated ACM element leaders and AOs will report to the CACM within 24 hours of designation for planning and coordination.
- 3. MSCs/MSEs will determine their ACM elements' rotation cycles, coordinating that rotation with this CE and CACM.
- 4. CACM will review ACM TPFDD prior to releasing ACM assumption message. Changes to the ACM TPFDD (prior to ACM activation) must be made by MSCs/MSEs with CACM concurrence, and approved by CG, III MEF, AC/S G-3. MSCs/MSEs must input all TPFDD modifications. Upon ACM activation, TPFDD changes will be made by III MEF AC/S G-5. For clarification purposes ACM increments are units, detachments, teams, etc. Each ACM increment is designated by an Unit Line

Number (ULN); i.e., The ULN M3BA017 refers to the ACM increment "HqCo, Inf Regt, Det A" for the Lead Element of the Lead Echelon. The ULNs and ACM increments listed in Appendix A of this order, will be the same as the ACM base TPFDD.

- 5. Ground Deployments. ACM LE and FE are authorized off-island deployments. Whenever an ACM LE unit deploys off island, the MSC providing forces to the ACM LE will notify CG, III MEF via message of the intent to deploy elements of the ACM off-island. Additionally, the elements of the ACM LE will be prepared to redeploy from off island locations without returning to Okinawa. During off-island training all ACM LE Marines will be fully combat equipped (in possession of all their 782 combat equipment, and assigned individual weapons). Deployed ACM LE and ACM FE elements will coordinate with their chain of command to provide listings, by ULN/Increments, identifying locations of forces and planned APOE. III MEF will maintain this data to update TPFDD during crisis action planning.
- 6. <u>Shipborne Deployments</u>. ACM LE and ACM FE are not authorized to conduct shipboard training, exercises or operations which would impact on time response requirements without prior approval of CG, III MEF. If ACM elements are scheduled for shipboard training, exercises or operations, the appropriate planning will be effected.
- 7. All MSCs and MSEs will designate ACM element commanders and ACM AOs, respectively, by message per Chapter 8 of this SOP.
- 8. CG, III MEF will conduct quarterly ACM drills. At the conclusion of each quarterly drill, a logistic support package validation will be conducted.
- 9. MSCs/MSEs will have their ACM element commanders/OICs submit monthly SITREPS to CACM by the first of each month in the format provided in Appendix D.
- 10. <u>Key Personnel</u>. Personnel filling the below listed billets are deemed key personnel. The names, location, phone numbers, fax numbers (secure and unsecured), SIPRNET and NIPRNET E-Mail addresses must be forwarded to the III MEF CAT within two hours of the ACM activation. The list can be forwarded to the III MEF CAT by the MSCs/MSEs LNOs.

Commanding General (MSCs)
Commanding Officer (MSEs, CACM)
Chief of Staff (MSCs)
Executive Officer (MSEs, CACM)
G/S-1

G/S-2 G/S-3 G/S-4 G-5 G/S-6 Watch Officer Watch Chief UMA POCS UMCC POCS LMCC POCS FMCC POCS ALE POCS

1006. ADMINISTRATION AND LOGISTICS

- 1. <u>Concept of Support</u>. Since the ACM must rapidly respond to all types of crises, logistics planning will focus on those mission enabling capabilities which ensure the ACM is self-sustaining. The concept of support will revolve around the allocation, distribution and use of accompanying supplies, contracting, host nation support and resupply. Build up of supplies will be limited to reduce the logistic footprint and facilitate the retrograde of the ACM, or transition to a follow-on JTF. Initial movement of personnel and equipment will be via strategic airlift. CACM will accomplish theater movement, within his operating area, utilizing organic assets or host nation provided lift, when available.
- 2. Logistics. Chapter 4.
- 3. <u>Personnel</u>. Chapter 5.
- 4. Public Affairs. Chapter 6.

1007. COMMAND AND CONTROL

- 1. <u>Command Relationships</u>
 - a. CG, III MEF reports OPCON to COMMARFORPAC.
- b. Upon activation of ACM, all ACM elements will be OPCON to CACM, who reports directly to CG, III, but remain Administrative Control (ADCON) to their originating units.
- c. MSCs are responsible to provide necessary support to ensure all ACM elements arrive at the APOE properly prepared for embark.

MSC responsibility ends when personnel and equipment are accepted by the agency providing transportation.

- d. If directed, CACM will report to Commander, Joint Task Force (CJTF).
- 2. <u>Command Posts (CPs)</u>. The III MEF CP remains in Okinawa, Japan unless otherwise designated.
- 3. <u>Succession of Command</u>. Succession of command will be designated at the time of ACM activation.
- 4. Command, Control, Communications and Computers (C4). Chapter 7.

CHAPTER 2

TASK ORGANIZATION

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CHAPTER 2

TASK ORGANIZATION

2000. <u>GENERAL</u>. The ACM task organization depicts in-theater forces under the command of CG, III MEF. The ACM is composed of units/elements of 3d MarDiv, 1st MAW, 3d FSSG, HqSvcCo, III MEF and 7th Communication Battalion. This Chapter defines the ACM force.

2001. TASK ORGANIZATION. The ACM task organization is listed below. The actual ACM increments, listed by ULN are located in Appendix A. See Figure 2-1 (ACM Task Organization Diagram)

ACM LEAD ELEMENT, LEAD ECHELON

ACM HQ (-) (REIN)

HQ CO, INF REGT, DET A

DET ARTY LN SECT/REGT NGF SECT, ARTY BN

INF CO

FO TM 1, ARTY BTRY

ACM LEAD ECHELON

ACM HQ (-)

HQCO (-)

HA/DR ASSESSMENT TM, HQSVBBN, III MEF

HUMINT TM, HQSVBN, III MEF

SCAMP SET, HQSVCBN, III MEF

MOBILE COMMAND TEAM, 7TH COMM BN

GCE HQ (-)

INF BN (-) (REIN),

HQ, RECON CO

RECON PLAT

HQ, CBT ENGR PLAT

CBT ENGR PLAT

TRUCK CO, HQBN (-)

ACE HQ (LNO)

CSSD DET (-)

ACM FOLLOW-ON ECHELON

ACM HQ HQCO
HQCO
SATELLITE COMM TEAM, 7TH COMM BN
GCE HQ
INF BN (-) (REIN)

CSSE.....M3DD161-M3CC325

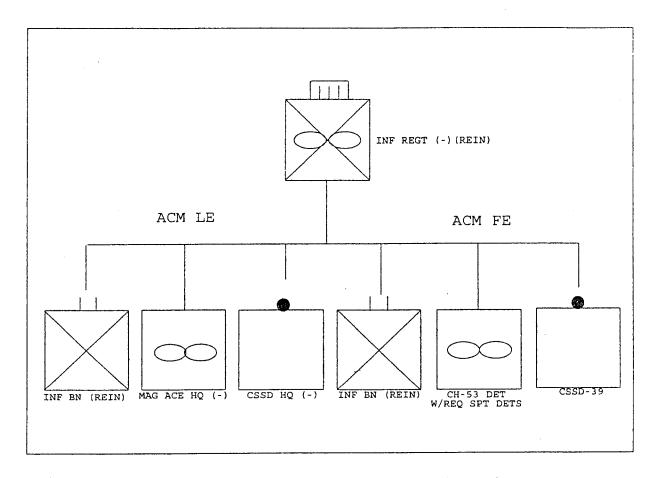


Figure 2-1.--ACM Task Organization Diagram.

CHAPTER 3

ACM DRILLS

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CHAPTER 3

ACM DRILLS

3000. <u>GENERAL</u>. ACM drills will be held on a quarterly basis to evaluate all aspects of the ACM. ACM drills can be anything from a simple recall to an actual fly away. The scope of an ACM drill will be determined by CG, III MEF, with input provided by CACM, when required.

3001. ACM LEVEL OF DRILLS

1. Level 1 (No Notice ACM Recall)

- a. <u>General</u>. A Level 1 Drill is a no notice recall conducted after normal working hours (2100-0500). The III MEF CDO will be notified to commence ACM recall. The CDO will be directed to use the current CDO recall procedures. The purpose of this drill is to evaluate phone recall procedures from the MEF level down to the platoon.
- b. <u>Level of Participation</u>. All III MEF ACM personnel and ACM support personnel (III MEF down to the lowest unit) will be recalled. There will be no movement of equipment.
- c. <u>End State</u>. All ACM personnel and support personnel recalled and mustered at their designated area. The following reports are to be received:
- (1) CACM reports status of ACM personnel to III MEF CAT watch officer.
- (2) FMCC and LMCC report manned and ready status to III MEF CAT watch officer.
- (3) UMCCs will report manned and readiness status to the LMCC.

2. Level 2 (ACM Connectivity Drill)

a. <u>General</u>. A Level 2 Drill is a connectivity drill. The purpose of this drill is to evaluate III MEF's ability to stand up all primary and alternate methods of communications required to support an ACM activation. Methods of communications to be tested is as follows:

- (1) Classified and unclassified messages.
- (2) Secured and unsecured phone.
- (3) Secured and unsecured faxes.
- (4) Secured and unsecured E-mail.
- (5) III MEF's ACM SIPRNET WEB site.
- (6) Covered radio nets.
- b. <u>Level of Participation</u>. III MEF's CAT, FMCC, LMCC, Fwd, MSCs/MSEs/CACMs UMCCs and UMAs, ALE, and A/DACG will all stand up.
- c. <u>End State</u>. The drill will continue until all available communication links have been established within known limitations. An example of a known limitation is that the UMAs do not have access to the III MEF ACM SIPRNET WEB site.

3. Level 3 (ACM Recall and Embarkation Drill)

- a. <u>General</u>. This drill will commence with a Level 1 no-notice recall (after hours), followed by designated increments moving to the appropriate UMAs. All vehicles and equipment will be properly prepared for air embarkation and personnel manifests prepared. There will be no movement of equipment from the UMAs to the APOE.
- b. <u>Level of Participation</u>. III MEF CAT, FMCC, LMCC and UMCCs will be activated throughout this drill. All ACM personnel and required support personnel will participate.
- c. <u>End State</u>. All vehicles and equipment properly prepared for embarkation and all personnel manifests properly prepared.

4. Level 4 (ACM Movement Drill)

a. <u>General</u>. The Level 4 drill can vary from no notice to deliberate planning. III MEF will generate the required message traffic to exercise the decision making process. III MEF CAT will issue a warning order, execution order and other messages as deemed necessary. The III MEF OPT will be activated and develop a plan within the required time constraints. CACM will conduct his planning per time limitations. This drill consists of rapid crisis planning, recall and mustering of all required personnel, staging and preparing personnel and equipment at the UMAs and controlled movement to the APOE.

- b. <u>Level of Participation</u>. All ACM personnel and support personnel are required to participate.
- c. <u>End State</u>. Designated increments move to the APOE, JIs conducted, personnel properly manifested, and equipment properly prepared for air embarkation within the time limitations for this drill. Once the end state has been achieved, those increments at the APOE will be moved back to the UMAs prior to ENDEX.

5. Level 5 (ACM Fly-Away)

- a. <u>General</u>. This drill is the same as a Level 4 Drill with the addition of designated increments flying from the APOE to an Aerial Port of Debarkation (APOD) to conduct their mission, then redeploy to Okinawa. III MEF will generate the required message traffic to exercise the decision making process.
- b. <u>Level of Participation</u>. All ACM personnel and support personnel are required to participate. III MEF will require either Air Force or Marine Corps airlift to conduct this drill.
- c. <u>End State</u>. ACM deployed increments return to their designated UMAs. All personnel and equipment accounted for.

6. Level 6 (ACM Selected Segment Drill)

- a. <u>General</u>. This drill would focus on selected aspects of the ACM such as planning, embarkation or movement, without having to conduct the normal preceding actions. For example, the drill could focus on the embarkation of selected increments of the ACM LE, utilizing an administrative recall for those increments. The complete recall process and planning sequence would not be exercised in this drill.
- b. <u>Level of Participation</u>. Selected ACM personnel and appropriate support personnel are required to participate.
 - c. End State. As defined by the exercise LOI or FRAGO.

CHAPTER 4

LOGISTICS

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CHAPTER 4

LOGISTICS

4000. GENERAL. The focus of logistic planning is on the requirements of the supported force in executing the commander's operation plan. These requirements involve the broad functional area of supply, maintenance, transportation, embarkation, general engineering, health services and services. The objective of the logistics planning effort is to maintain mobility, firepower, and sustainability of the ACM.

4001. CONCEPT

- 1. The concept of ACM increments are the focal point in the logistical planning process. During deliberate planning and especially during Crisis Action Planning (CAP), CACM must accurately identify the type and extent of Combat Service Support (CSS) the ACM requires to accomplish assigned mission. Comprehensive, effective CSS planning results from a coordinated effort between the supported ACM elements, MSCs/MSEs and the supporting CSSD. Direct coordination between these elements and support from parent MSCs/MSEs is essential to planning.
- 2. For the ACM, logistic planning encompasses five distinct phases of operational planning: deliberate planning (pre-deployment), CAP, deployment, employment and redeployment.
- 3. During both deliberate and crisis action planning, parent units are responsible to ensure all elements satisfy ACM logistic requirements with organic assets to the maximum extent possible. Requirements above organic capability must be coordinated between MSCs/MSEs and 3d FSSG. As the ACM mission requirement become known during CAP, 3d FSSG must work closely with the supporting CSSD to ensure required CSS is sourced, identified in the ACM TPFDD, and properly prepared for embarkation. The deliberate planning phase ends upon activation of the ACM.
- 4. During deployment, logistic requirements will be fulfilled organically or as described in this SOP. The deployment phase ends when the element/unit arrives at the POD.
- 5. During the employment phase, CSS requirements that cannot be fulfilled organically will be the responsibility of the ACM CSSD.

4002. SUPPLY SUPPORT

- 1. 3d FSSG will configure, maintain and pre-stage the supply block for the ACM LE. A supply block for the ACM FE will be identified, but not pre-staged. This supply block will deploy with the ACM CSSD. 3d FSSG will ensure the ACM supply block will deploy with 3d FSSG will ensure the ACM supply will be the ACM CSSD. maintained and prepared for embarkation to the maximum extent possible, to include updated Hazardous Materials Shippers Declaration. 3d FSSG will be responsible for the supply block until it is accepted for shipment at APOE by agency providing air or surface transportation. The supply block is designed to be utilized and distributed during the employment phase. The supply block will provide a minimum of five DOS, except Class V(W) which will be five Days of Ammunition (DOA) using infantry heavy assault rate of combat planning factors. Class V(A) provides for five DOA using non-nuclear ordinance requirements and/or planning factors computed at the low intensity sortie rate. 3d FSSG will provide a printout and an MDSS II Unit Deployment Listing (UDL) of the completed supply block quarterly or upon request to the ACM CE (via the chain of command). MSCs will maintain a current copy of the supply block printout for quick review of assets on hand.
- 2. In order to maintain/refine the supply block, the ACM elements will submit a consolidated UDL to III MEF, G-4 via CACM and parent MSCs/MSEs, within 15 days of a new battalion assuming the role of the Lead Echelon. III MEF, G-4 will forward approved changes to 3d FSSG, AC/S G-3/MSSE for action. The UDL will list, by Table of Authorized Material Control Number (TAMCN), all items that consume Class II, Class V or Class IX (to include batteries). For Class V(W) and V(A), III MEF AC/S G-4 will compute the supply block requirements using the consolidated UDL factored against specified combat planning factors.
- 3. The ACM LE (5 DOS/DOA) supply block is maintained by 3d FSSG. Pre-assumption or pre-activation inspections of, or changes to, the ACM LE supply block by ACM LE commander or his designated representative will be coordinated with 3d FSSG, AC/S G-3 via appropriate parent MSC/MSE.
- 4. Due to the time and space limitations of the ACM, increments will not exceed five DOS/DOA of supplies (all classes). This means sustaining supplies will not deploy with the ACM, on ACM aircraft. Exact details of how the ACM will receive sustaining supplies will be determined in CAP and will not be addressed in this SOP.

a. <u>Class I</u>

- (1) Embark with all organic five-gallon water containers filled and two full canteens per man.
- (2) Five DOS of MREs will be maintained and embarked by 3d FSSG on Air Force 463L pallets, Embarkation data (MDSS II) will be maintained for class I by 3d FSSG and provided to CACM prior to ACM assumption. Three MREs will be issued to personnel enroute to APOD by CACM. 3d FSSG will issue additional MREs as required at the APOE. For exercises, MREs will be issued only on a needed basis.

b. Class II

- (1) TAP cold weather equipment, sufficient for the ACM LE (approximately 1200 sets), will be maintained by 4th Marines and issued, as directed.
- (2) Nuclear, Biological, and Chemical (NBC) clothing will be deployed with the ACM as a block on 463L pallets unless otherwise directed. The initial issue will be embarked by units and the second issue, along with decon equipment will be embarked by 3d FSSG.
- (3) ACM units will maintain sufficient operational stocks of batteries to support communication requirements during deployment, and initial stand-up at the APOD.
- c. Class III. 3d FSSG will maintain sufficient numbers of sixcons for five days of ACM class III requirements. On order, 3d FSSG will coordinate filling and moving the sixcons to the APOE. The mix of MOGAS and diesel will be based on the MDSS II UDL. 500-gallon fuel bladders and ancillary equipment to be deployed with the ACM LE will be built and maintained on 463L pallets with updated shippers declarations to the maximum extent possible. Additionally, an appropriate number of bladders will be maintained to provide fuel support required by the ACM FE. Embarkation data (MDSS II) will be maintained by 3d FSSG and provided to the ACM CE prior to ACM assumption.
- d. <u>Class IV</u>. Upon ACM activation, 3d FSSG will be responsible to ensure Class IV requirements for ACM LE are built on 463L pallets, delivered to the APOE and properly prepared/documentated for shipment. The following Class IV materials are maintained by 3d FSSG for ACM deployment:

Quantities/Echelon

Item	<u>U/I</u>	ACM(LE)	ACM (FE)	<u>Total</u>
% Plywood (shoring) 4" X 4" X 88" (dunnage) Concertina Coil 5' Fence Posy Barbed Wire Spool Sand Bags	Pallet Pallet Ea Ea Ea	2 2 56 140 12 1600	3 3 56 140 12 3200	5 5 112 280 24 4800

Embarkation data (MDSS II) for Class IV will be maintained by 3d FSSG and provided to the ACM CE prior to ACM assumption.

e. Class V(A) &(W)

- (1) The ACM will deploy with the greater of their prescribed load or five DOA, as determined by the III MEF AC/S G-4.
- (2) 3d FSSG will deliver ACM LE and ACM FE ammunition by ACM ULN/increment to the Hot Pad or Red Label Area at the APOE, as directed. Section 4005 (Ammunition) of this Chapter provides a detailed discussion of Class V. 3d FSSG will provide printouts of the ammunition block upon request. Embarkation data (MDSS II UDL) will be maintained by 3d FSSG and provided to the ACM CE prior to ACM assumption.
- (3) Upon ACM activation, 3d FSSG will be responsible to ensure Class V, to include ACE .50 caliber, requirements for ACM LE and ACM FE, are built on 463L pallets, delivered to the APOE and properly prepared/documentation for shipment.
- f. <u>Class VI</u>. ACM increments will deploy with sufficient personal demand items to support five days of operation. Sustaining supplies will be coordinated by 3d FSSG, until otherwise directed, and details will be provided in CAP.
- g. <u>Class VII</u>. The ACM will plan to deploy with all organic Marine Authorized Reportable Equipment and Supplies (MARES) reportable items and other mission essential equipment as required to support five days of independent operations.
- h. <u>Class VIII</u>. Authorized Medical Allowance Lists (AMALs) are staged and maintained by 3d FSSG. 3d FSSG will provide a current inventory list to III MEF Surgeon. Perishables in the AMAL are packed by 3d FSSG to last five to eight days without refrigeration. Field Medical Service Technicians (Corpsmen) will deploy with Unit Ones. Each Aide Station Medical Officer (Battalion Surgeon) will

deploy with one AMAL 636 and AMAL 635. Each Aide Station will deploy operating stock or AMAL 699 as appropriate and available for sick call, as well as any required supplements for medical threat. AMALs will be incremented to arrive with the medical officer.

i. Class IX

- (1) Class IX Block is based on the consolidated MDSS II UDL. It is developed and maintained for the ACM LE by 3d FSSG. A detailed listing of the Class IX block is available from 3d FSSG AC/S G-3/MSSE upon request Class IX Block embarkation data will be maintained by 3d FSSG and a copy provided the ACM CE prior to ACM assumption.
- (2) The support block contains a limited number of Secondary Repairable (SECREPs). Request to augment the repair parts block must be submitted to the 3d FSSG AC/S G-3/MSSE via III MEF AC/S G-4. ACM LE commanders will maintain, Pre-Expendable Bins (PEB), as required The CSSD will provide sufficient stock levels of batteries.
- (3) Upon ACM activation, 3d FSSG will be responsible to ensure Class IX requirements for ACM LE are built prepared/documentation for shipment.

4003. GENERAL SUPPORT

1. Engineer

- a. MSCs are responsible for coordinating flood light and generator support at their respective UMAs. External support will be requested through normal channels.
- b. 3d FSSG will provide engineer support at the APOE to assist deploying units and to ensure flood lights are in place, if required.
- c. The CSSD will provide bulk fuel storage and distribution support along with EOD support to the ACM LE.
- d. The CSSD will provide water purification and storage assets for deploying ACM. 3d FSSG will ensure all water producing/storage equipment is properly prepared for embarkation.

2. Food Service

a. The MSCs will coordinate closing the departing unit's mess

halls, if necessary. Closing the messhalls will be in accordance with current directives. During drills and actual contingency operations, the MSCs are responsible for messing units prior to departing from the UMAs.

b. Personnel in support of the ACM that are working with the A/DACG/Air Terminal Operations Center (ATOC) or Tanker Airlift Control Element (TALCE) requiring meals at the APOE will be fed using Air Force facilities, if available.

3. Motor Transport

- a. It is the parent MSC's responsibility to transport personnel, equipment and supplies of their respective elements to the UMA and APOE utilizing organic capabilities. MSCs will identify movement requirements exceeding organic capabilities to the LMCC on a quarterly basis. ACM CE will also utilize organic assets available prior to requesting lift requirements with the LMCC.
- b. Transportation above organic capability will be provided/coordinated by the LMCC.

4. <u>Maintenance</u>

- a. All ACM equipment will be maintained in a high degree of readiness. Organic preventive and corrective maintenance is the key to equipment readiness. Equipment Repair Orders (EROs) will be screened and ERO priorities upgrade to meet the urgency of need as defined in the current edition of MCO 4400.16. Priority for equipment upgrade and maintenance will be to the ACM LE.
- b. MSCs will provide maintenance contact teams at their respective UMAs. The contact teams will provide emergency repairs to the ACM vehicles and equipment. If vehicles, and/or other equipment are deadlined, and cannot be repaired, and the owning unit is unable to replace the vehicle/equipment, a replacement will be requested from the unit's next higher headquarters. Requests to withdraw equipment from Combat Ready Storage Program (CRSP) for drills will not normally be approved.
- c. Limited Technical Inspections (LTI) of weapons must be completed by each MSC prior to assuming the ACM role. No LTI of weapons will be done at the APOE.
- d. 3d FSSG will provide a maintenance support team at the APOE. This team is to provide emergency maintenance for deploying ACM equipment that fails the Joint Inspection JI conducted by the

A/DACG/TALCE. The maintenance support team is not a LTI team and is not meant to perform corrective maintenance that should have been performed in the UMAs.

- 5. Medical, Battalion Aid Stations are capable of providing direct support to company and platoon Corpsmen, and are designed to provide Advance Trauma Life Support (ATLS) under fire. This echelon one care (Emergency Resuscitative and Stabilization) lacks the appropriate surgical, ancillary and inpatient capabilities required to sustain life. In lieu of a Medical Battalion detachment or offshore amphibious shipping, (i.e., Casualty Receiving and Treatment Ships (CRTS), the ACM may have to rely on Host Nation Medical Support (HNMS) to provide the required levels of medical care prior to Medical Evacuation (MEDEVAC) of patients.
- 4004. MISSING, LOST, STOLEN OR RECOVERED (MLRS) GOVERNMENT PROPERTY. MLRS reports will be submitted in accordance with the current edition of MCO P4400.150, MCO 4340.1 and SECNAVINST 5500.4. MSLR reports will be initiated by the ACM, as appropriate.

4005. AMMUNITION

- 1. <u>General</u>. The five DOA Class V(W) requirements (infantry heavy assault combat planning factors) for the ACM LE are maintained by 3d FSSG as a pre-staged block. Due to size and space requirements, 3d FSSG does not maintain a permanent pre-staged block of Class V(W) for the ACM FE. However, Class V(W) requirements have been determined for the ACM FE and are available on request by CACM. The five DOA of Class V(A) for the ACM FE is derived by using Nonnuclear Ordnance Requirements (NNOR) planning factors computed at the low intensity sortie rate. Due to storage space limitations and scarcity of world-wide Class V(A) assets, requirements beyond five DOA will be sourced from within theater.
- 2. <u>Inspection and Inventory</u>. A detailed quarterly inspection of Class V(W) and V(A) by inventory will be provided by 3d FSSG to III MEF, AC/S G-4. Lists should provide, as applicable, Department of Defense Identification Code (DODIC) or Naval Ammunition Logistics Code (NALC), nomenclature, National Stock Number (NSN), serial number, lot number, quantity, compatibility group, Department of Transportation (DOT) group, Net Explosive Weight (N.E.W.) and gross weight, by increment sequence and pallet number. III MEF, AC/S G-4 will provide the detailed listing to CACM 30 days prior to assumption of the ACM mission and as changes occur.
- 3. Small Arms Ammunition. Personnel expecting to encounter

hostilities on arrival in the objective area will be issued their prescribed load. Small arms ammunition must be consolidated and centrally located in aircraft prior to departure. Individual distribution will be made on arrival in the objective area. Unless directed otherwise, ammunition will not be distributed for exercises.

4. <u>Malfunction Reporting</u>. Malfunction reporting will be submitted in accordance with the current edition of MCO 8025.1.

5. <u>Ammunition Movement</u>

- a. CACM will coordinate with the LMCC for movement of Class V to the APOE.
- b. 3d FSSG will ensure all Class V is built on 463L pallets and certified for shipment.
- c. 3d FSSG is responsible for Class V movement from the ASP to the Hot Pad at the APOE, until signed by CACM, who then assumes responsibility.
- d. ACM CSSD will sign for all Class V for the ACM LE from 3d FSSG. Receiving unit will only sign for ammunition issued by the ACM CSSE at the POE or POD.

4006. EMBARKATION

1. <u>General</u>. This section outlines the ACM organizations, preparation for embarkation, and guidance for deployment and redeployment. Due to the constrained nature of air movement, the thrust of this section is toward preparation for airlift.

2. Organization and Planning

- a. $\underline{\text{Echelons}}.$ The ACM is divided into two echelons for embarkation, ACM LE and ACM FE.
- b. <u>Increments</u>. The ACM is composed of increments. Each increment designates a specific unit, detachment, team, etc., or supply block. Further each increment is designated by a ULN. These ULNs are the echelon building blocks. Notionally, this SOP identifies specific ULNs with particular echelons. However, once mission guidance is received the sequence of ULNs may be changed to support the mission. Within ULNs are individual items, e.g. vehicles or quantities of equipment and supplies loaded onto a specific 463L pallet.

3. ACM MDSS II Plan. The MSCs/MSEs are responsible for developing a consolidated ACM MDSS II plan (UDL) prior to ACM assumption. This MDSS II Plan will be used to populate the respective MSCs/MSEs MAGTF II plans to develop their respective lift requirements. The MDSS II plan will be in sufficient enough detail to generate the MAGTF II plan to Level V. The consolidated MAGTF II plan will be used by CG, III MEF to establish lift requirements in JOPES.

4. Aircraft Load Planning

- a. Actual aircraft types and quantities to be used (C-130, C-141, C-5, C-17, KC-10 or commercial) will generally not be known prior to 48 hours in advance of an ACM movement. For this reason, equipment will be reduced to go aboard C-141 aircraft, and planning will proceed in C-141 equivalent loads until actual airflow becomes known. Loads and load plans will then be developed at the APOE to conform to actual aircraft schedule.
- b. On activation of the ACM, the III MEF ALE will be dispatched to the APOE. The III MEF ALE will be augmented by embarkation representatives from all MSCs/MSEs and MCB Traffic Management Office (TMO) Air Cargo Authority (ACA) personnel. The combined effort of the III MEF ALE will provide 24 hour assistance, and ITV of all cargo and personnel deploying.
- (1) Each MSC will provide embark personnel to perform 24 hour load planning and equipment inspection/reconfiguration capability. Additionally, ALE will be augmented by sufficient G/S-1 personnel to perform passenger manifesting function.
- (2) In order to provide load planning, administrative and passenger manifesting capabilities, MSCs/MSEs will provide computer suites to support:
- (a) Computer Aided Load Manifesting System (CALMS) load planning.
 - (b) Passenger manifests.
 - (c) Administration functions.
- (3) MCB/TMO coordination with III MEF AC/S G-4) SMO will provide ITV/Transportation Control Movement Document (TCMD) function.
- c. The III MEF ALE at the APOE will coordinate load priorities when changes in airflow or tactical requirements dictate.

- d. Aircraft load plans will be created by the CACM once the type of aircraft and ACL is known. Decisions on which unit's personnel take priority in the airflow are the responsibility of the Personnel Control Officer (PCO) as CACM's representative. The ACM ALE provides the PCO with the number of seats on each scheduled aircraft, and the PCO completes final manifest corrections.
- 5. <u>UMA Activities</u>. CACM/parent MSC/MSE will ensure that the following are accomplished by ACM units prior to their reported as ready to move from UMAs to APOE:
- a. <u>Passenger Manifests</u>. Manifesting of personnel will be accomplished prior to departure from the UMA. Units will:
- (1) Prepare an electronically formatted passenger manifests speadsheets on 3.5 inch diskettes per established ITV procedures staging of personnel at the UMA.
- (2) Ensure that appropriate administrative personnel are available to make necessary modifications to the spreadsheet manifests.
- (3) Inform the CACM regularly on progress and developments. CACM will consolidate multiple unit spreadsheets manifest files and develop specific mission number assignments per determined prioritization of movement.

b. Preparations of Equipment and Supplies

- (1) All vehicles and equipment will be prepared for air movement per directives.
- (2) 3d FSSG will preposition 463L pallets/nets at designated UMAs per MSC/MSE requirements. These requirements will be identified to the LMCC and be updated on a quarterly basis. Material Handling Equipment (MHE) for offload of pallets will be palletized for transport to the APOE.
- (3) Pre-established bulk supplies provided by the CSSD are palletized on 463L pallets, marked with increment and echelon, and delivered to the APOE by 3d FSSG.
- (4) ACM elements/parent MSC/MSEs will ensure all hazardous materials are identified, properly packaged and certified for air movement. Identification and proper handling of hazardous cargo is essential to safe movement. The current edition of MCO P4030.19 provides detailed guidance on movement of hazardous cargo via air. Hazardous cargo within the ACM supply block will be packaged and certified in advance by the 3d FSSG. Unit cargo which is hazardous will be prepared and certified for air shipment by the owning unit

before departing the UMA, and will be checked by MSC ALEs on arrival at the APOE. If this capability does not exist within the unit, coordinate priority support from Preservation, Packaging, and Packing (PP&P), 3d FSSG. Inspection of hazards which are an integral part of a vehicle (battery cables, fuel level, mounted fire extinguishers, etc.) will be documented during the JI with the Air Force TALCE.

6. Aerial Port of Embarkation

- a. 3d FSSG will provide A/DACG to perform functions per current directives.
- b. III MEF FMCC will organize the MEF ALE augmented by MSCs and the ACM CE.
- (1) III MEF ALE and MSC/MSE embarkation representatives arrive at the APOE, in coordination with the OIC of the A/DACG, to arrive NLT three hours after activation (A+3 hours). The III MEF ALE includes the A/DACG work detail. Personnel assigned will include an OIC, Noncommissioned Officer in Charge (NCOIC), 10 man working party, and PCO. The duties of the ALE are as follows:
- (a) Establishes liaison with A/DACG and other deployment support agencies, as required.
- (b) Assists in the final preparations of vehicles, equipment.
- (c) Control and supervise liaison personnel and working parties assigned to the A/DACG.
 - (d) Sign for 463L pallets and nets delivered to APOE.
- (e) Advise the CACM of the current situation and activities at the APOE.
 - (f) Maintain a log book of significant events.
- (g) Coordinates correction of load discrepancies identified by the A/DACG.
- (h) Coordinate final correction to manifests of ACM personnel.
- (i) Provide the A/DACG with passengers and cargo manifests, other required documentation, and names of Plane Load/Troop Commanders.
- (j) Coordinate with the A/DACG to ensure that personnel, cargo, and equipment scheduled for the same aircraft load are embarked properly.

- (k) Ensures that required donnage, shoring and tie down material accompanies unit loads to the JI area.
 - (1) Adjusts aircraft load sequences, as required.
- (2) The CACM will assign Plane Team Commanders to appropriate MSCs/MSEs, who will provide plane team commander checklists to each, prior to embarkation.
- 7. <u>Redeployment</u>. Returning to the UMAs from the airfield is the reverse of the deployment (departure) procedures.
- a. The deployed CSSD will provide A/DACG support for the ACM return airlift operations.
- b. CG, 3d FSSG will establish an Arrival Airfield Control Group (AACG) at the APOE.
- c. The following considerations must be covered in planning for redeployment to Okinawa.
- (1) <u>Customs</u>. Personnel and equipment returning to Okinawa are subject to inspection by US Military Customs personnel who have been authorized to act as Japanese Customs Inspectors. The inspection usually takes place at the port/aerial port of debarkation in Okinawa. It includes a briefing on contraband/prohibited items, layout of personal belongings and opening of embarkation boxes and containers to check for items considered contraband by the Government of Japan. When coordinated with MCB Provost Marshal Office (PMO), customs personnel may be made available to fly to the deployment site and accomplish the inspection prior to arrival in Okinawa.
- (2) Agriculture Inspection/Quarantine. Returning units are also subject to inspection by specifically trained preventive medicine technicians, who will ensure that all vehicles, cargo and equipment are free of foreign soil, insects or other matter posing a threat to Japanese agriculture. Prior to arrival in Okinawa, all vehicles and cargo will receive a thorough wash down to remove all foreign matter. Failure to comply with requirements may result in quarantine or fines. Units returning from mainland Japan do not require agriculture inspections.
- (3) Units redeploying to Okinawa via air or ship must identify offload and transportation support requirements to III MEF AC/S G-4 (info MSCs/MSEs) prior to arrival in Okinawa.
 - (4) Other redeployment considerations include:
 - (a) Ensure sufficient warehouse pallet banding

equipment and material, 1/2" rope and other supplies for redeployment are embarked when unit deploys from Okinawa.

- (b) 463L pallets, nets dunnage, embark boxes, box lids, and warehouse pallets must be stored and secured at deployment site to ensure their availability for redeployment. Deployed CSSD will coordinate storage and security of these items.
 - (c) Hazardous cargo certification for redeployment.
- (d) Ship and aircraft load planning capability: templates, deck diagrams, load planner.
 - (e) Plan for proper disposal of used lithium batteries.

4007. MOVEMENT CONTROL AND SUPPORT

1. General. This Section of Chapter 4 will delineate the organization and agencies for movement control and movement support of the ACM during deployment. It will describe responsibilities, procedures and reporting requirements for movement control and movement support during deployment. All movement of the ACM to the APOE (normally (Kadena 5 Right (K5R)) is controlled by the LMCC, as per guidance from the FMCC. Figures 4-1 thru 4-5 were developed to illustrate the posture of movement control as ACM evolves through the various tier structures, beginning with the issuance of the Warning Order or Phase I of the deployment preparations, and culminating with the ACM LE forward deployed, Phase V. The narratives attached to each illustration exploit or bring to bear the relationships of movement control agencies as they interact in this evolution of mission support.

2. Movement Organizations and Agencies

- a. Force Movement Control Center. This is III MEF's agency to control and coordinate all deployment support activities. It coordinates all external support to include MCB Butler, Commander, Task Force-76 (CTF-76), and U.S. transportation commands, transportation component commands, Air Mobility Command (AMC), MSC, and Military Traffic Management Command (MTMC). It provides guidance and direction to all subordinate control agencies. The FMCC will coordinate with the CAT for designated priority of movement. The FMCC will give the order to the MSC/MSE UMCC via the LMCC (info CACM to initiate movement from UMA to the APOE or APOD. The FMCC will be established by CG, III MEF AC/S G-4 at Camp Courtney.
 - b. Logistics Movement Control Center. The LMCC is provided by

the AC/S G-3, 3d FSSG and controls and coordinates all transportation requirements for ACM units moving from UMAs to the APOE. It is a standing agency established by the 3d FSSG. Upon activation, the LMCC will dispatch a LMCC FWD team to the APOE and ensure the A/DACG is established. Based on priorities and requirements received from the FMCC, the LMCC calls increments via the UMCCs from the UMA to the APOE, and assists with MHE support beyond unit capabilities at the UMAs.

- c. MSCs/MSEs Unit Movement Control Centers. The MSCs/MSEs UMCCs monitor the movement of pax/cargo to their respective UMAs, and from UMAs to the APOE, as required. It provides assistance or coordination where necessary. The Division UMCC is established at Camp Courtney, Wing UMCC at Camp Butler, FSSG UMCC at Camp Kinser, HqSvcBn, III MEF UMCC at Camp Hansen, and 7th Communication Battalion UMCC at Camp Hansen. They are established by their respective MSC/MSE G/S-4.
- d. <u>Unit Marshalling Area</u>. The UMA is the area/facility where units marshal in order to form up into increments and make final preparations for embarkation prior to movement to the APOE. UMAs for the ACM are established as follows; MSC listed is responsible for providing support at their assigned UMA, allowing the deploying unit to concentrate on marshaling people and equipment. Increments are dispatched from UMAs when directed by the LMCC through their respective MSCs/MSEs UMCCs.

Camp Courtney....... 3d MarDiv
Camp Schwab....... 3d MarDiv
Camp Hansen....... 3d MarDiv
HqSvcBn, III MEF
7th Comm Bn
Camp Foster/Butler.... 1st MAW
3d FSSG
MCAS Futenma....... 1st MAW
Camp Kinser....... 3d FSSG

- e. Arrival/Departure Airfield Control Group. The A/DACG is established by 3d FSSG. The A/DACG provides the throughput services necessary to cycle a unit through an airfield. The A/DACG is the link between Air Force agencies involved in the deployment and LMCC. It receives aircraft arrival times and status, as well as JI times, from the Air Force and provides that information to the LMCC. When ACM units arrive at the APOE, they initially come under the control of the A/DACG.
- f. Tanker/Airlift Control Element (TALCE) (633d Air Mobility Support Squadron (AMSS)). The TALCE is the coordination point at

the APOE between the forces providing the airlift type and the A/DACG. The TALCE provides the A/DACG with aircraft type, configuration, Allowable Cabin Load (ACL), departure times, and all changes. The TALCE conducts the JI, in coordination with the A/DACG, and discrepancies are corrected by the owning ACM working party under the supervision of the III MEF ALE.

3. Movement Procedures

- a. Upon activation CACM, in consonance with III MEF COC, will determine which ULN will move to the UMAs. Only those increments designated to deploy shall move to their designated UMA and only on CACM's orders. UMCCs will report arrival of each ACM ULN to the LMCC. The LMCC will periodically update the FMCC.
- b. Division Motor Transport Officer (MTO) will provide two wreckers to the 3d FSSG Roadmaster at the LMCC.
- c. MSCs/MSEs will provide expressway toll passes for all their vehicles. The LMCC will coordinate use of Roadmasters from 3d MarDiv, 1st MAW, and 3d FSSG.
- d. All vehicle deploying with the ACM, or providing movement support, will be dispatched with extended trip tickets and KAB authorization stamped on the trip ticket.
- e. The LMCC will coordinate with the FMCC for MCB transportation support that exceeds III MEF organic capability.
- f. By A+3, the FMCC, LMCC and MSC UMCCs will be stood up. The A/DACG is fully manned and the III MEF ALE is established at the APOE.
- g. As soon as possible, the FMCC in coordination with the III MEF COC will provide the priority of deployment (in ULN sequence) to the LMCC. The TALCE will provide show times for aircraft loads to the A/DACG. The A/DACG will coordinate with the LMCC for information and flow sequencing. The LMCC will notify the UMCC when to send appropriate increments.
- h. At the UMA, ACM ULNs will be under the control of their respective UMCC for movement. The UMCC will support the ACM units in marshaling by increments. Increments are marshaled and ready for embarkation, UMCCs/LMCC will be appraised of the situation. No unit ULNs will move from the UMAs to the APOE unless called by the LMCC.
 - i. The CACM provides an embarkation representative to the III

MEF ALE to coordinate load plans with appropriate MSC representatives. When changes such as aircraft types/configuration or arrival/departure times occur, the ALE will coordinate with the CACM, as required. All changes at the APOE will be passed to the FMCC via the LMCC.

- j. When units arrive at the APOE, they will initially be under the control of the III MEF ALE. Upon completion of the JI, control will shift to the A/DACG. Once moved to the loading area, units will come under the control of the TALCE.
- k. During drills, when units do not actually deploy from the APOE, increments will depart the APOE for their UMA at the direction of the LMCC. Upon arrival at the UMA, units will return to the control of the UMCC.
- 4. Movement Control. Movement control involves increments, the UMCC, LMCC and FMCC. All reporting will be via radio and LAN with limited Secure Telephone Unit (STU IIIs) as back-up.
- a. The III MEF ALE will report to the FMCC when it is operational at the APOE.
- b. UMAs will report to their respective UMCC when they are operational. The MSCs/MSEs UMCCs will report to the LMCC when their respective UMCCs/UMAs are operational. The FMCC will monitor.
- c. ULN(s) staged at UMAs will report to the respective UMCC when ready for movement. The UMCC will report this to the LMCC. The FMCC and ALE will monitor. Once an hour, on the hour, the LMCC will give the FMCC a summary of ready ULNs.
- d. When the A/DACG is ready for ULN(s), the LMCC will call the appropriate MSCs/MSEs UMCC. The MSC/MSEs UMCC (via subordinate UMCCs, if applicable) will notify the UMA to launch the ULN(s). The MSCs/MSEs UMCC will contact the LMCC when the ULN(s) have left the UMA.
 - e. The LMCC will notify the FMCC when:
 - (1) A ULN has arrived at the APOE.
 - (2) A ULN has deployed from the APOE.
- f. During drills, the LMCC will notify the MSC UMCC when an increment has departed the APOE to return to the UMA. The UMCC will notify the LMCC when that increment has returned to their UMA.

4008. EQUIPMENT READINESS

1. <u>General</u>. MSC/MSE commanders are responsible for maintaining the readiness of assigned equipment. ACM LE equipment will be maintained at C-1 readiness and ACM FE at C-2 readiness. The current edition of Marine Corps and MSC maintenance management orders provide maintenance guidance. ACM LE equipment will be maintained at C-1 readiness.

2. Required ACM Pre-Assumption Preparations

- a. Thirty days prior to the assumption of the ACM role by an element/unit, MSCs/MSEs will review their equipment readiness posture and initiate action to correct all deficiencies.
- (1) EROs will be screened and ERO priorities upgrade to meet the urgency of need as defined in the current edition of MCO 4400.16. Required Delivery Dates (RDD) and CRSP indicators will be used to ensure that equipment in the maintenance cycle is given priority and that replacement is affected, as required. Realistic RDDs are necessary to ensure that intermediate maintenance activities have the maximum opportunity to provide necessary corrective maintenance. Priority for equipment upgrade/maintenance will be to the ACM LE.
- (2) All outstanding critical repair parts deadlining equipment will be identified with a Non-Mission Capable Supply (NMCS) indicator.
- (3) Administratively deadlining low density equipment is encouraged to ensure availability for deployment.
- (4) All test equipment that will require calibration during assignment to ACM should be turned in for appropriate action. Tool deficiencies and SL-3 inventories must be corrected and up-to-date.
- b. Steps mentioned above are for ACM LE only. The ACM FE will continue with normal training and equipment use.
- c. Equipment deficiencies will be identified and resolved through temporary loan, redistribution, or the CRSP, as coordinated by the MSCs/MSEs.
- d. Items of equipment in the CRSP, normally will not be withdrawn by units for drills, However, if required for actual contingencies, requests for use of CRSP equipment should be forwarded to the MSC Maintenance Management Officer (MMO) as soon

as the requirement becomes known. Priority for CRSP requests will be to the ACM LE.

- e. 3d FSSG Maintenance Information Systems Coordination Office (MISCO) will establish an ERO Matrix for ACM MSCs/MSEs.
- 3. <u>Deployment</u>. Units should plan to deploy with all organic maintenance personnel, essential technical publications, and mission essential equipment. Marine Corps Integrated Maintenance Management System (MIMMS) and Automated Information System (AIS) reporting procedures will be per Marine Corps MIMMS during deployment. Use of deployed contingency, not Unit Deployment Program (UDP), ERO matrix is imperative for proper accountability.
- a. Units deployed for less than 15 days will report maintenance performed on equipment upon return to Okinawa.
- b. The Message Editing Process System (MEPS), or Local Area Network (LAN) MIMMS when available, will be used for off-island deployments in excess of 15 days.
- c. Unit G/S-6s should ensure internet access in order to send MIMMS courier information to the 3d FSSG website. This will ensure MIMMS and readiness reporting are provided via automated means to the MSCs/MSEs headquarters.
- 4. Post Deployment. ACM units will initiate a maintenance recovery period immediately after returning to Okinawa from ACM deployments/drills. Vehicle inspections and LTIs should be completed prior to returning, if feasible, to ensure that parts are placed on order in a timely fashion. All Job Order Numbers (JONs) associated with a contingency deployment will be closed thirty days after return to Okinawa.

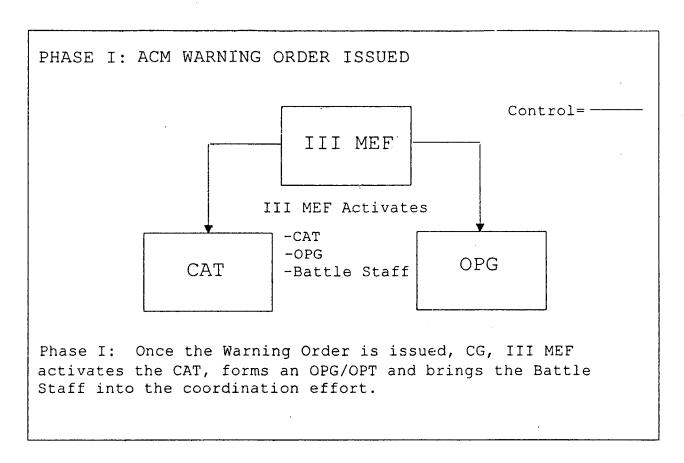
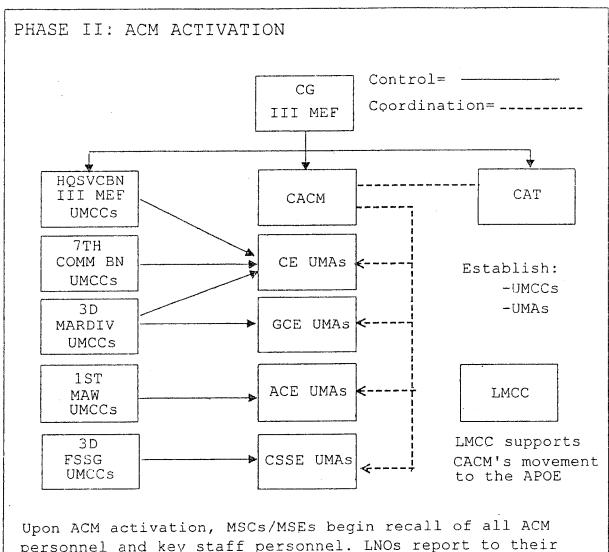
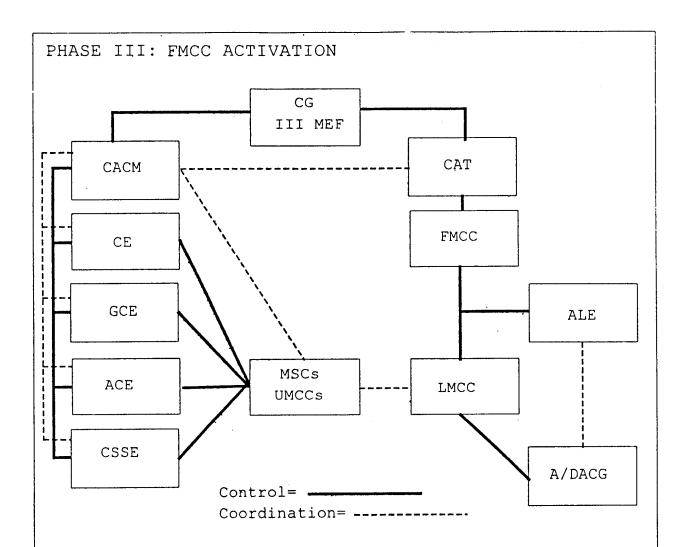


Figure 4-1.--ACM Warning Order Diagram.



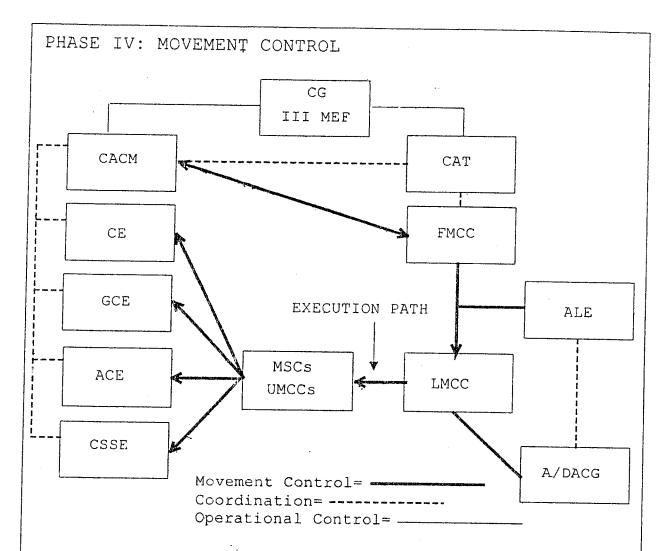
Upon ACM activation, MSCs/MSEs begin recall of all ACM personnel and key staff personnel. LNOs report to their designated locations. MSCs/MSEs begin preparing for the activation of their UMCCs and reviewing locations of their UMAs. The MSCs and CACM provide LNOs to the III MEF CAT to enhance coordination efforts. III MEF OPT determines force structure and CACM reviews TPFDD. LMCC increases readiness status.

Figure 4-2.--ACM Activation Diagram.



Once the ACM is activated, and movement is eminent, the FMCC is activated and issues the Deployment Support Organization activation message. The FMCC, LMCC, UMCCs, A/DACG are manned. The III MEF ALE is dispatched to the APOE. The MSCs/MSEs begin to stage designated ULNs at the UMAs. CACM receives staging reports as ULNs are staged at the apppropriate UMA. UMCCs coordinating staging at UMAs submit requests for support to the LMCC that are beyond their organic capability.

Figure 4-3.--FMCC Activation Diagram.



The CACM develops a ULN priorization plan on his concept of operations and provides it to the FMCC for review and deconfliction. Once approved, the FMCC forwards this plan to the LMCC. The LMCC develops a movement plan and forwards it to the UMCCs. The LMCC then calls forward each requirement, based on the movement plan. Each MSC/MSE, through their UMCC, is responsible for dispatching each requirement as called for by the LMCC. The LMCC provides periodic updates to the FMCC on the movement for posting in the CAT.

Figure 4-4.--Movement Control Document.

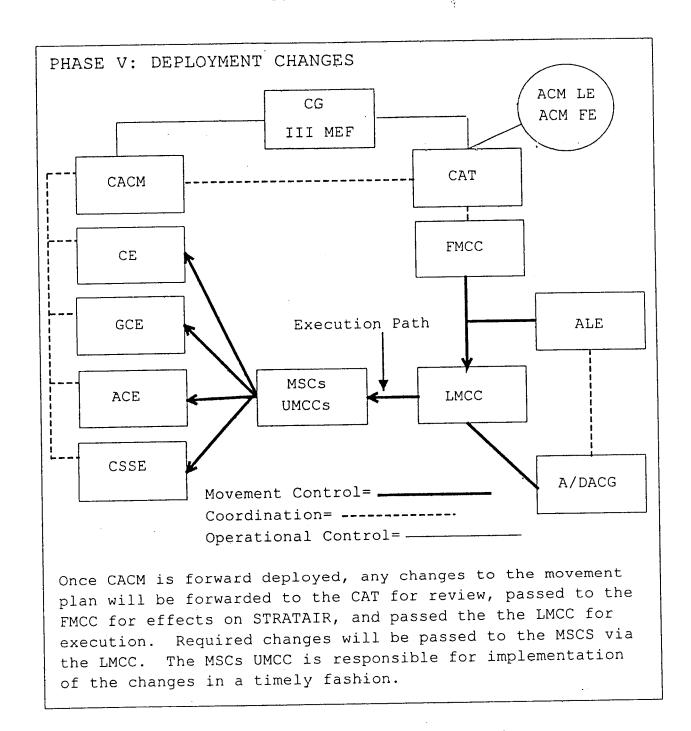


Figure 4-5.--ACM Deployment Changes Diagram.

SOP FOR THE ACM

CHAPTER 5

PERSONNEL

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CHAPTER 5

PERSONNEL

- 5000. <u>GENERAL</u>. Personnel stabilization for the ACM is necessary to meet readiness requirements. Detailed planning by G-1/S-1 is required by all MSCs/MSEs to meet this readiness requirement.
- 5001. <u>PURPOSE</u>. This Chapter provides guidance for personnel administration and functions.
- 5002. MANNING. ACM LE and ACM FE will be manned at a C-2 readiness level or greater. Readiness problems should be addressed to CG, III MEF, AC/S G-1 as soon as they become apparent.
- 1. Upon ACM activation, CG, III MEF, AC/S G-1 will provide guidance on the disposition of personnel whose Rotation Tour Date (RTD) will occur prior to the completion of the deployment.
- 2. Personnel in any status listed below will not be assigned to the ACM:
 - a. Awaiting trial by court martial.
 - b. Undergoing administrative separation.
 - c. In medical or dental class III.
 - d. The sole surviving son/daughter, or restrictive assignment.
- 3. Marines assigned to the ACM LE:
- a. Will not be assigned to Fleet Assistance Program (FAP) billets, or any other external requirement.
- b. Are authorized annual leave during assignment to ACM LE at the discretion of CACM. Emergency leave will be granted by the respective MSC/MSE.
 - c. Will be dental readiness 1 or 2.
- d. Will not have any medical, legal or personal problems which will prevent them from deploying or performing combat duties.
- 4. Marines assigned to the ACM FE:

- a. Will be allowed to take off-island leave at the discretion of CACM and on-island leave at the discretion of the MSCs/MSEs. Emergency leave will be granted on a case by case basis by the respective MSC/MSE.
 - b. Will be dental readiness 1 or 2.
- c. Will not have any medical, legal or personal problems which will prevent them from deploying or performing combat duties.

5003. ADMINISTRATIVE REQUIREMENTS

- 1. All ACM personnel will remain ADCON to their respective MSCs/MSEs.
- 2. MSCs/MSEs are responsible for coordinating the recall of all ACM FE personnel assigned to FAP billets.

5004. PERSONNEL

- 1. The staffing concept is to maintain a staffing level (not less than C-2) to permit deployment without disruption or short notice transfer of personnel.
- 2. The ACM CE is the coordinating agency for personnel accountability and will be prepared to provide the name, grade, social security number, and military occupational specialty of personnel in the following categories:
 - a. Personnel attached to the ACM.
 - b. ACM personnel not deploying with the force, and the reasons.
- 3. ACM element commanders will identify personnel shortfalls and submit filler requests via the CACM to CG, III MEF, AC/S G-1 upon assumption of the ACM mission. Requirements for fillers of the U.S. Navy Medical/Chaplain personnel will be forwarded to the III MEF/3d MarDiv Surgeon (Administrative Officer).
- 4. The ACM will coordinate pay matters with the III MEF Comptroller. A disbursing team will be deployed with the ACM when directed by CG, III MEF. When a disbursing team is deployed, ACM forces must be provided a Disbursing Station Symbol Number (DSSN) and the effective date for Joint Unit Manpower System (JUMPS)/Manpower Management System (MMS) reporting from the supporting disbursing officer. The new DSSN will be reported as

part of the event reported on relocation in accordance with the current edition of MCO P1080.35, Personnel Reporting Instruction Manual (PRIM).

- 5. When the ACM mission is assumed, assigned medical personnel will determine immunization requirements and ensure that immunizations are current for assigned personnel. When put on alert for deployment, additional immunizations will be administered for the expected area of operations, if required.
- 5005. ORGANIZATIONS PROVIDING SUPPORT ELEMENTS TO THE ACM. All ACM supporting elements will provide initial personnel rosters to the CACM, in passenger manifest format, one week prior to the assumption of the ACM mission. Units will submit personnel rosters via diskette. Ensure deploying personnel have their respective skeleton record consisting of clearly legible copies of the Servicemembers Group Life Insurance (SGLI) election form, Record of Emergency Data (RED), Basic Information Record (BIR), Basic Training Record (BTR), and the latest Leave and Earnings Statement (LES), medical warning tags, and immunization record when they report to the UMA. When the ACM has been activated, personnel will be OPCON to CACM, but remain ADCON to the commander having unit diary authority over element augmentee. Appropriate unit diary entries must be made by both the detaching/attaching reporting units per the current edition of the PRIM. Additionally, temporary duty (TD) fitness reports for all augmentee sergeants and above, proficiency/conduct markings for all augmentee corporals and below will be prepared by respective reporting seniors (RS)/commanding officers, if required.
- 5006. <u>CASUALTY REPORTING</u>. For an actual contingency, CACM is reporting authority for all casualties, battle and nonbattle. The ACM will report all Marine casualties by immediate message per the current edition of MCO P3040.4; info COMMARFORPAC; CG, III MEF; and the parent MSC/MSE. In the event a Naval Message Facility has not been established, report Marine/Navy casualties by the most expeditious means to either the nearest Marine activity having Naval Message release capability, the III MEF Command Center, or the parent MSC for further transmission to the Commandant of the Marine Corps (CMC).
- 5007. <u>LEGAL</u>. CACM has special courts martial convening authority for all personnel assigned to the ACM. ACM personnel will be screened upon assignment to ensure each of them possess for a Will and Power of Attorney. Of particular emphasis is the requirement

for an agent to act for the ACM member to handle matters such as automobiles processing, school registration, etc. This legal screening process will be accomplished with the assistance of the nearest Legal Service Support team (LSST) and completed prior to deployment.

5008. REPORTING PROCEDURES

- 1. CG, III MEF, AC/S G-1 will be kept advised of personnel strength, casualties, critical grade/MOS shortages, and serious incidents through monthly SITREPS. The MSGID/SITREP USMTF message format should be used and addressed to CG, III MEF, informing CG, 3d MarDiv, CG, 1st MAW, CG, 3d FSSG, HqSvcBn, III MEF, and 7th Comm Bn.
- 2. An initial Personnel Status Report (PERSTAT) (Real World) is submitted to the CG, III MEF with info copies to MSCs/MSEs G/S-ls upon ACM activation, and each day thereafter until otherwise directed.
- 3. Commanding Officers/OICs of attached ACM elements will submit daily personnel reports to CACM.
- 5009. <u>GRAVES REGISTRATION</u>. Processing the remains of deceased personnel will be per the current edition of MCO P3040.4. CACM is responsible for burial of enemy and civilians if remains are within contingency area of responsibility. U.S. personnel will not be buried on foreign soil, for any reason, unless approved by CG, III MEF following USCINCPAC and COMMARFORPAC authorization. CACM will contact the III MEF AC/S G-4 for further guidance.
- 5010. <u>REPLACEMENT POLICIES</u>. Requests for personnel replacements will be addressed by CACM to CG, III MEF AC/S G-1.
- 5011. ENEMY PRISONERS OF WAR (EPW). Policies and procedures for the collection, safeguarding, utilization treatment, and discipline of EPW/Civilian Internees (CI)/Detained Persons (DP) shall be per applicable regulations. The III MEF Staff Judge Advocate (SJA), will provide to CACM provisions of the Law of War in regards to EPW/CI/DP pertinent to the contingency area prior to the deployment. The ACM will ensure all members of the force understand EPW/CI/DP handling procedures. The ACM must plan for use of available lead echelon personnel as part of the security for safeguard of EPWs seized in the early portions of the contingency.

c. CACM or his representative, will establish liaison with the Postal Officer, 3d FSSG prior to deployment for instructions regarding routing, handling procedures, and Operational Security (OPSEC) constraints.

5015. RETURN OF THE ACM

- 1. Attached supporting elements/personnel will return to the operational control of their parent commands on the date promulgated by this CE.
- 2. Prior to terminating attached personnel, the ACM commander will ensure the following has been accomplished:
- a. Appropriate entries made on NAVMC 118(3) in the Officer's Qualification Record and Service Record Books per the current edition of MCO P1070.12.
- b. Assignment of proficiency and conduct marks for all augmentee personnel below the grade of sergeant per current editions of MCO P1070.12 and MCO P1080.35, if required.
- c. Completion of TD fitness reports on all ACM augmentees in the grade of sergeant and above, if required.
- 5016. <u>SERIOUS INCIDENTS</u>. The current edition of ForO 3480.6 applies. The CACM is responsible for serious incident reporting.

SOP FOR THE ACM

CHAPTER 6

PUBLIC AFFAIRS

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SOP FOR THE ACM

CHAPTER 6

PUBLIC AFFAIRS

- 6000. <u>PURPOSE</u>. This Chapter provides guidance for public affairs upon activation of the ACM.
- 6001. <u>MISSION</u>. On order, the Consolidated Public Affairs Office (CPAO) will establish a public affairs section for the ACM to disseminate/release accurate information pertaining to military operations to internal/external media outlets.

6002. EXECUTION

1. Concept of Operations

- a. <u>Commander's Intent</u>. The ACM Public Affairs Section will facilitate civilian news media coverage and will provide timely, accurate and newsworthy information, within OPSEC considerations, to the news media to keep the public informed on III MEF's ACM mission and accomplishments.
- b. <u>General</u>. The ACM Public Affairs Section will be activated upon III MEF's ACM activation.

2. Tasks

a. Public Affairs Plans Officer

- (1) Provide public affairs representation to the III MEF planning team within four hours of ACM activation.
- (2) Assist in developing the public affairs annex to III MEF's execution order.
 - (3) Prepare and staff the ACM Public Affairs Detachment.
- (4) Liaison with 3d Marine Division to coordinate combat camera support. Combat camera video and still photo products should be used to enhance the ACM public affairs mission.

b. ACM Public Affairs Officer (PAO)

(1) The ACM PAO will report to CACM for deployment.

- (2) Provide the media with factual information concerning the mission, organization, and performance of the ACM keeping within OPSEC guidelines. All news release items will be coordinated through the ACM Public Affairs Section.
- (3) Provide maximum assistance to accredited news media representatives visiting the ACM AOR.
- (4) Establishes liaison with the PAO on the staff of the JTF commander exercising OPCON of the ACM while deployed to ascertain higher headquarters' policy on releasing newsworthy information.
- (5) PAO will prepare press kits with materials provided by participating units prior to deployment. Press kits will include:
- (a) Current photograph, in utilities and helmet, of the CACM, ACM battalion commanders, executive officers, and sergeant major.
- (b) Biographies of CACM, ACM battalion commanders, executive officers, and sergeant major.
 - (c) ACM history.
 - (d) ACM action photographs.

3. Coordinating Instructions

- a. CACM has overall responsibility for the ACM public affairs program. News releases must be approved by CACM prior to being forwarded to the releasing authority. A copy of each release will be forwarded to the CPAO, Okinawa.
- b. The ACM public affairs effort will be consistent with Joint Pub 3-61 (Doctrine for Public Affairs in Joint Operations) and other applicable joint publications.
- c. The ACM PAO establishes and maintains contact with the CPAO for detailed briefings during ACM planning.
- d. While in Okinawa, the CPAO is the sole authority for releasing information to news media and the public in general. All ACM public affairs material will be forwarded to the CPAO for release.
- e. While deployed, the JTF commander OPCON of the ACM will be sole releasing authority for public material--unless such authority is delegated.

- f. Camera accessories, and related expendable supplies required for deployment will be provided by Division Photographic Section, 3d Marine Division.
- g. ACM action photographs (with captions) will be forwarded to the CPAO, Okinawa after release.

SOP FOR THE ACM

CHAPTER 7 COMMAND, CONTROL, COMMUNICATIONS AND COMPUTERS

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SOP FOR THE ACM

CHAPTER 7

COMMAND, CONTROL, COMMUNICATIONS AND COMPUTERS

7000. GENERAL

- 1. Purpose. This Chapter provides guidance for C4.
- 2. This Chapter tasks III MEF units, and provides general communication guidance in support of ACM operations.
- 7001. MISSION. On order, designated III MEF units Furnish, Install, Operate, and Maintain (FIOM) communications assets as identified in this Chapter to support the ACM from the pre-activation through redeployment phases.

7002. EXECUTION

- 1. <u>Guiding Principles</u>. Communications planning in support of the ACM must progress with the understanding that the ACM must be prepared to perform a wide spectrum of missions from peacekeeping operations to conventional combat operations. The ACM may be designated as the nucleus of a JTF Headquarters. The complement of communications equipment and assets assigned to support the ACM will be contingent upon the situation and the particular mission assigned to the ACM.
- 2. <u>Concept of Operations</u>. During the pre-activation and activation phases, the communications links identified in this Chapter must be FIOMed by the designated responsible unit. ACM Communications support during the deployment and redeployment phases must be planned as early as possible upon receipt of the mission. In order to deploy in a rapid manner, the ACM will be structured in echelons and increments. To meet this requirement and to assist in planning efforts, communications packages manned and equipped by 7th Communications Battalion have been identified as specific increments.

3. Tasks

a. 3d MarDiv

(1) FIOM communication per current policies and procedures and this Chapter to support 3d MarDiv's UMCC (see Figures 7-1, 7-2 and 7-3).

- (2) Establish a Very High Frequency (VHF) radio net between the LMCC Fwd and 3d MarDiv's UMCC to coordinate ACM GCE movement between its UMAs and the APOE (see Figures 7-1, 7-2, and 7-3).
- (3) Provide required telephone and E-mail address information to the III MEF AC/S G-6 for inclusion into the Network Directory.
- (4) FIOM communication per current policies and procedures and this Chapter to support 3d MarDiv UMAs (see Figures 7-1, 7-2 and 7-3).
- (5) Establish a VHF radio net between 3d MarDiv's UMCC and its subordinate UMCCs for ACM movement control.
- (6) Provide one Ultra High Frequency (UHF) Tactical Satellite (TACSAT) team and terminal to support and deploy with the ACM.

b. 1st MAW

- (1) FIOM communication per current policies and procedures and this Chapter to support 1st MAW's UMCC (see Figures 7-1, 7-2 and 7-3).
- (2) Establish a VHF radio net between the LMCC Fwd and the 1st MAW's UMCC to coordinate ACM ACE movement between its UMAs and the APOE (see Figure 7-1, 7-2, and 7-3).
- (3) Provide required telephone and E-mail address information to the III MEF G-6 for inclusion into the Network Directory.
- (4) FIOM communication per current policies and procedures and this Chapter to support 1st MAW's UMAs (see Figures 7-1, 7-2 and 7-3).
- (5) Establish a VHF radio net between 1st MAW's UMCC and its UMAs for ACM movement control.
- (6) Provide one UHF TACSAT team and terminal to support and deploy with the ACM.

c. 3d FSSG

(1) FIOM communication per current policies and procedures and this Chapter to support 3d FSSG's UMCC, LMCC and LMCC Fwd at the APOE (see Figures 7-1, 7-2 and 7-3).

- (2) Establish VHF radio net between the LMCC Fwd, LMCC and MSCs/MSEs UMCCs in order to coordinate movement of respective elements of the ACM from organizational areas to respective UMAs and from UMAs to the APOE.
- (3) Provide required telephone and E-mail address information to the III MEF G-6 for inclusion into the Network Directory.
- (4) FIOM communications per current policies and procedures and this Chapter to support the 3d FSSG UMA.
- (5) FIOM communications to support the ALE. The ALE will be located at the APOE. Communications access to the ALE will be available through the LMCC Fwd at the APOE. Provide STU-III capability to the LMCC Fwd (see Figures 7-1, 7-2 and 7-3).
- (6) Establish a VHF radio net between 3d FSSG's UMCC and its UMAs to coordinate ACM CSSE movement.
- (7) Establish a UHF TACSAT radio net between the FMCC, LMCC, and LMCC Fwd to coordinate movement of the ACM increments. Provide UHF TACSAT equipment and operators to support LMCC and LMCC Fwd sites.
- (8) Provide one UHF TACSAT team and terminal to support and deploy with the ACM.
- d. <u>CACM</u>. Once assigned, CACM is responsible for ACM tactical communications and will be guided by the current directives. Review current editions of all pertinent orders and regulations to insure that communication requirements of the ACM are fully satisfied or identified for resolution. Personnel and/or equipment deficiencies will be immediately brought to the attention of CACM. The following areas require special attention.
- (1) <u>Personnel</u>. Insufficient numbers or lack of required personnel.
- (2) Equipment. Equipment shortages and requests for augmentation of non T/E equipment.

e. HqSvcBn, III MEF

(1) FIOM communications per current policies and procedures and this Chapter to support HqSvcBn, III MEF UMCC (see Figures 7-1, 7-2 and 7-3).

- (2) Establish a VHF radio net between the LMCC Fwd and the HqSvcBn, III MEF's UMCC to coordinate HqSvcBn's ACM increment movement between its UMAs and the APOE (see Figures 7-1, 7-2 and 7-3).
- (3) Provide required telephone and E-mail address information to the III MEF AC/S G-6 for inclusion into the Network Directory.
- (4) FIOM communication per current policies and procedures and the Chapter to support HqSvcBn, III MEF's UMA (see Figures 7-1, 7-2 and 7-3).
- (5) Establish a VHF radio net between HqSvcBn, III MEF's UMCC and its UMA for ACM movement control.

f. 7th Communications Battalion

- (1) FIOM communication per current policies and procedures and this Chapter to support communications for the FMCC and 7th Communications Battalion's UMCC (see Figures 7-1, 7-2 and 7-3). The FMCC will be located in the III MEF Command Center, Building 4225, Camp Courtney, Okinawa.
- (2) In coordination with he III MEF AC/S G-6, consolidate a POC list from all agencies involved in ACM movement and publish a consolidated network directory via the NIPRNET and SIPRNET. This network directory at a minimum will include Defense Switchboard Network (DSN), Faxes, NIPRNET and SIPRNET addresses.
- (3) Be prepared to provide appropriate communications support to selected ACM increments.
- (4) Establish a VHF radio net between 7th Communication Battalion's UMCC and its UMA and a UHF TACSAT radio net between the FMCC, LMCC and LMCC Fwd. Provide UHF TACSAT equipment and operator support to the FMCC site.
- g. $\underline{\text{III MET AC/S G-6}}$. Coordinate OWAN access for dial-in users via the III MEF Network Operations Center (NOC) and act as the point of contact for the ACM LAN. Provide the primary dial-in access point for the LMCC. Dedicated LAN access for the FMCC will be available from the III MEF COC.

4. Coordinating Instructions

a. Existing communication assets at the FMCC/III MEF COC include DSN Telephones, SIPRNET, NIPRNET, secure and norsecure

commercial facsimile, UHF TACSAT (III MEF Cmd Net), STU-III telephones and Radio-Wire Interface (RWI) for deployed unit support.

b. The Okinawa Wide Area Networks (OWAN) (SIPRNET and NIPRNET) are available to the LMCC through either the III MEF CE NOC (Bldg 4225), Camp Courtney, as appropriate, or the 3d MarDiv CE, Camp Courtney. 3d FSSG AC/S G-6 will FIOM the necessary assets to achieve OWAN connectivity at the APOE and provides the FMCC Watch Officer with network directory input for the LMCC.

c. Unit Marshaling Areas (UMA)

<u>LOCATION</u>		CION	UNIT	
	Camp	Courtney	3d MarDiv	
	Camp	Hansen	3d MarDiv	
	-		HqSvcBn, III MEF	
			7th Communications Battalion	n
	Camp	Schwab	3d MarDiv	
	Camp	Foster	1st MAW	
	-		3d FSSG	
	Camp	Kinser	3d FSSG	
	MCAS	Futenma	1st MAW	

- d. <u>Communications Security</u>. All ACM radio circuits will be operated in the secure (covered) mode using the III MEF keymat. Crypto violations/compromises will be immediately reported to the III MEF AC/S G-6 via the chain of command.
- e. Mobile Command Team. On order, the Mobile Command Team (ACM LE) will provide support to the ACM headquarters. When approved by higher headquarters, 7th Communication Battalion has the responsibility of providing the Mobile Command Team and reporting its composition, both personnel and equipment to III MEF AC/S G-6.
- f. <u>Frequencies</u>. The III MEF Frequency Manager will provide the ACM Communications Officer with a contingency frequency list. During exercises or field training events, requests for frequency assignment will be per the exercise Letter of Instruction. On-island frequencies required to move the ACM to the APOE are listed below. On-island frequencies are cleared for Okinawa use only. The III MEF Frequency Manager will provide off-island frequencies as required to support ACM deployments.

UNIT	CUE	MAN
LMCC	33.75	70.15
3d MarDiv UMCC	31.20	69.55

1st MAW UMCC	35.85	47.05
3d FSSG UMCC	49.45	38.85
HqSvcBn, III MEF UMCC	49.40	35.15
7th Communications Battalion	49.65	37.25

- g. <u>Call Words</u>. MSCs will use Unit Title, i.e. 4th Marines over secure nets.
- h. <u>Secure Telephone Communications</u>. STU-III service is available to the LMCC at the APOE.
- i. ACM Nets. Communication means linking FMCC, LMCC, and UMCC include VHF radios, UHF TACSAT (III MEF CMD NET) between the LMCC and FMCC, OWAN access, and secure telephone. Communications means linking UMCC and UMAs include VHF radio and secure telephone. If possible OWAN connectivity may exist at the UMAs and access to the OWAN as a command and control tool for the UMAs bears careful consideration.
- j. <u>Radio Communications</u>. Within 3 hours of ACM activation, the ACM deployment nets will be established. All circuits are directed nets, with the exception of the LMCC being given free access on all nets (see Figure 7-1 and 7-2).
- k. <u>Unsecured Local Area Network (LAN) Communications</u>. LAN access will be provided to the OWAN (NIPRNET) via established connectivity or using dial-up links established at designated LAN servers on the OWAN. Using Banyan E-Mail or Windows NT units will have <u>unclassified</u> (NIPRNET) access. This access will be used to pass instructions, information, and documents to the LMCC, FMCC, 3d FSSG Command Center and UMAs via UMCC as appropriate (see Figure 7-3 (ACM OWAN Diagram)).
- l. <u>Secure Local Area Network (LAN) Communications</u>. LAN access will be provided to SIPRNET via established connectivity links at designated LAN servers on the OWAN. Using Windows NT units will have SIPRNET access. This Access will be used to pass instructions, information, and documents to the LMCC, FMCC, 3d FSSG Command Center and UMAs via UMCC as appropriate (see Figure 7-3 (ACM OWAN Diagram)).

FUNCTIONS		A	В	C		Е	F	G	Н
LINE NUMBERS	COMSEC	С	C	С		C	С	С	
LEGEND		М	L	U	U	U	U	U	0
		E F	M C	M C	M C	M C	M	M C	W
N=NET CONTROL		r	C	C	C	C	C	C	N
X=GUARD		С				i .	_		1
O=AS REQUIRED	NETS	M	C	3 D	l S	3 D	7 T	H Q	
C=SECURED		D	0		T		Н	S	
			R	М		F		V	
			D	A R	M A	S	C	CB	
				D	w	G	м	N	
				1			М		
			1	V	C	C	D	1	
				c	0	0	B	i	
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FMCC		N	 	_	- 			-	+x
LMCC/III MEF ALE		X	N						X
3D FSSG COC		X	X						X
3D FSSG UMCC		0	X			N			X
3D MARDIV UMCC		0	X	N					X
IST MAW UMCC		0	X						X
HQSVCBN, III MEF UMCC		0	X					N	X
7TH COMM BN UMCC		0	X				N		X
3D FSSG UMA						X			
3D MARDIV UMA				X					
1ST MAW UMA						-			
HQSVCBN, III MEF UMA							1	X	
7TH COMM BN UMA		1	1,				X	 -	X
CACM		0	X				_L		^_

Figure 7-1.--ACM Guard Chart.

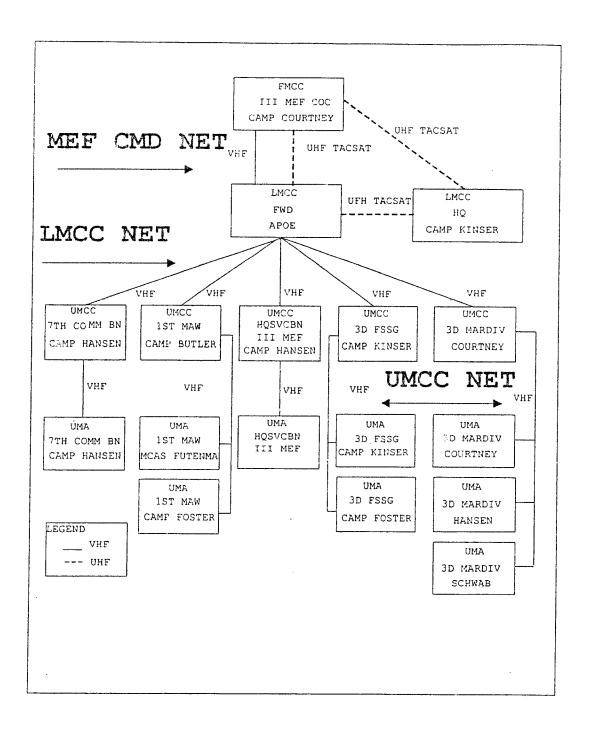


Figure 7-2.--ACM Radio Diagram.

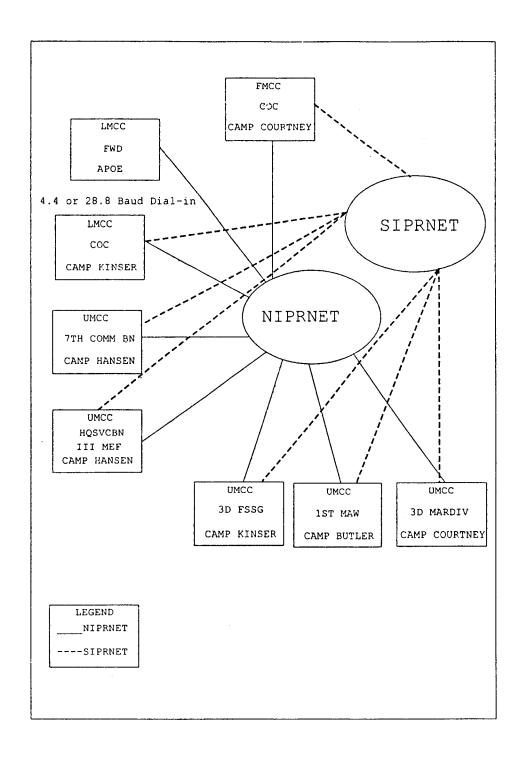


Figure 7-3.--ACM OWAN Diagram.

CHAPTER 8

REPORTS

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CHAPTER 8

REPORTS

8001. <u>GENERAL</u>. The purpose of this Chapter is to have a quick, easy reference of all reports/messages required once the ACM has been stood up and once the ACM has been activated.

8002. REPORTS/MESSAGES

- 1. Required Monthly/Periodic Reports/Messages. The following ACM messages are required monthly/periodicaly:
- a. <u>ACM Assumption Message (See Appendix C)</u>. Upon his designation as CACM, CACM will release an ACM Assumption Message to CG, III MEF.
- b. <u>ACM SITREP (See Appendix D)</u>. A monthly ACM SITREP is required NLT the 5th of each month from CACM.
- c. Request/Notification for Off-Island Training (See Appendix E). This message requests/informs CG, III MEF of ACM units/elements intentions of conducting off-island training. ACM LE units/elements must request from CG, III MEF permission to conduct off-island training. ACM FE units/elements must notify CG, III MEF of off-island training.
- d. <u>ACM Designation Message (See Appendix F)</u>. The ACM Designation Message designates ACM element commanders, action officers and ACM elements. This message is sent from the MSCs/MSEs to CACM as ACM element commanders, action officers and ACM elements change. Info copies are sent to III MEF and all III MEF MSCs/MSEs.
- 2. Required Reports/Messages Upon ACM Activation. The following reports/messages are required once the ACM has been activated:
- a. <u>ACM Activation Message (See Appendix G)</u>. Upon receiving higher headquarters ACM Activation Order, III MEF will activate the ACM (verbally), followed by a message.
- b. <u>ACM Execution Order</u>. Upon receiving higher headquarters Execution Order, III MEF will draft and release an execution order. Depending on the response time, the level of detail in this order will vary. The ACM execution order will be released as a message and put on the III MEF ACM SIPRNET WEB site.

- c. <u>ACM SITREP (See Appendix D)</u>. Once the ACM has been activated a verbal ACM SITREP is required every 12 hours and a written ACM SITREP is required every 24 hours. Both the verbal and written SITREP is generated by CACM.
- d. <u>Personnel Status (PERSTAT) Report (See Appendix H)</u>. Submitted to CG, III MEF with info copies to MSCs/MSEs G/S-1s upon activation, and each day thereafter until otherwise directed.

APPENDIX A

INCREMENTS

LEAD ELEMENT, LEAD ECHELON

UNIT

ULN

M3BA017 M3BB026 M3BB027 M3BB028 M3BB029 M3BB030 M3BB037 M3BB038 M3BB051	
	LEAD ECHELON
M3AT001 M3AT002 M3AT003 M3AV013 M3BA018 M3BA019 M3BA020	ACM CE (LE) HUMAN INTELLIGENCE TEAM (HUMINT) (LE) SCAMP, SENSOR EMPLOYMENT TEAM (SET) (LE) III MEF HA/DR ASSESSMENT TEAM (LE) MOBILE COMMAND TEAM (LE) HQ CO, INF REGT, DET B (CE) (LE) HQ CO, INF REGT, DET C (CE) (LE) HQ CO, INF REGT, DET D (CE) (LE)
M3BB022 M3BB023 M3BB024 M3BB025 M3BB031 M3BB032 M3BB033 M3BB034 M3BB035 M3BB036 M3BB039 M3BB040 M3BB041	ACM GCE (LE) DET A, H&S CO, INF BN, INF REGT (CE) (UDP #1) (LE) DET B, H&S CO, INF BN, INF REGT (CE) (UDP #1) (LE) DET C, H&S CO, INF BN, INF REGT (UDP #1) (LE) DET D, H&S CO, INF BN, INF REGT (LOG) (UDP #1) (LE) RIFLE CO, INF BN, FMF (UDP #1(2)) (LE) RIFLE CO, INF BN, FMF (UDP #1(3)) (LE) HQ PLT, WPNS CO, INF BN, (UDP #1) FMF (LE) HMG PLT, WPNS CO, INF BN, FMF (UDP #1) (LE) TOW PLT, WPNS CO, INF BN, FMF (UDP #1) (LE) 81 PLT, WPNS CO, INF BN, FMF (UDP #1) (LE) FO TM #2, ARTY BRTY 1 (LE) FO TM #3, ARTY BTRY 1 (LE) ARTY LNO SECT TM 1, ARTY BTRY 1/NGF SFCP 1, ARTY BN (LE) PAO DET (LE)

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. M3BB043
              SJA DET (LE)
              COMBAT CAMERA DET (LE)
M3BB044
M3BB045
              HQ, RECON CO, HQBN (MAIN) (LE)
M3BB046
              RECON PLT, RECON CO, HQ BN (BOATS) (LE)
              RECON CO, HQ BN (ENGINES) (LE)
M3BB047
              RECON CO, HQBN (DIVELKR) (LE)
M3BB048
              HQ, CBT ENGR PLT, CBT ENGR CO (LE)
M3BB049
              CBT ENGR SQD, CBT ENGR PLT (1), CBT ENGR CO (LE)
M3BB050
              CBT ENGR SQD, CBT ENGR PLT (1), CBT ENGR CO (LE)
M3BB052
              CBT ENGR SQD, CBT ENGR PLT (1), CBT ENGR CO (LE)
M3BB053
              HQ PLT, CBT ENGR CO (LE)
M3BB054
M3BB055
              DET A, TRUCK CO, HQBN (LE)
              DET B, TRUCK CO, HQBN (LE)
M3BB056
              DET C, TRUCK CO, HQBN (LE)
M3BB057
              DET D, TRUCK CO, HOBN (LE)
M3BB058
M3BB059
              SAT COMM DET, HOBN (LE)
              ACM ACE (LE)
M3CA141
             ACE HQ LNO (LE)
             ACM CSSE (LE)
M3DD161
             CSSD-39 (FWD) (LE)
             LANDING SPT SECTION (LE)
M3DD162
             HELICOPTER SPT TEAM
M3DD163
                                     (LE)
              DET, CSSD-39 (LE)
M3DD164
M3DD165
             DET, CSSD-39 (LE)
M3DD166
             SUPPLY INCREMENT M3AT001 (LE)
M3DD167
             SUPPLY INCREMENT M3AT002 (LE)
             SUPPLY INCREMENT M3AT003 (LE)
M3DD168
M3DD169
             SUPPLY INCREMENT M3AV013 (LE)
             SUPPLY INCREMENT M3BA017
M3DD170
                                        (LE)
M3DD171
             SUPPLY INCREMENT M3BA018
                                       (LE)
             SUPPLY INCREMENT M3BA019 (LE)
M3DD172
             SUPPLY INCREMENT M3BA020 (LE)
M3DD173
M3DD174
             SUPPLY INCREMENT M3BB022 (LE)
M3DD175
             SUPPLY INCREMENT M3BB023 (LE)
             SUPPLY INCREMENT M3BB024
M3DD176
             SUPPLY INCREMENT M3BB025 (LE)
M3DD177
             SUPPLY INCREMENT M3BB026 (LE)
M3DD178
             SUPPLY INCREMENT M3BB027
                                        (LE)
M3DD179
M3DD180
             SUPPLY INCREMENT M3BB028
             SUPPLY INCREMENT M3BB029 (LE)
M3DD181
             SUPPLY INCREMENT M3BB030 (LE)
M3DD182
M3DD183
             SUPPLY INCREMENT M338031 (LE)
             SUPPLY INCREMENT M33B032
                                       (LE)
M3DD184
             SUPPLY INCREMENT M3BB033
M3DD185
                                       (LE)
             SUPPLY INCREMENT M3BB034 (LE)
M3DD186
             SUPPLY INCREMENT M3BB035 (LE)
M3DD187
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SUPPLY INCREMENT M3BB036 (LE)
M3DD188
M3DD189
             SUPPLY INCREMENT M3BB037 (LE)
             SUPPLY INCREMENT M3BB038 (LE)
M3DD190
             SUPPLY INCREMENT M3BB039 (LE)
M3DD191
M3DD192
             SUPPLY INCREMENT M3BB040 (LE)
             SUPPLY INCREMENT M3BB041
                                       (LE)
M3DD193
             SUPPLY INCREMENT M3BB042 (LE)
M3DD194
             SUPPLY INCREMENT M3BB043 (LE)
M3DD195
             SUPPLY INCREMENT M3BB044 (LE)
M3DD196
             SUPPLY INCREMENT M3BB045 (LE)
M3DD197
             SUPPLY INCREMENT M3BB046 (LE)
M3DD198
             SUPPLY INCREMENT M3BB047 (LE)
M3DD199
             THIS IS AN INVALID ULN NUMBER
M3DD200
             SUPPLY INCREMENT M3BB048 (LE)
M3DD201
             SUPPLY INCREMENT M3BB049 (LE)
M3DD202
             SUPPLY INCREMENT M3BB050 (LE)
M3DD203
             SUPPLY INCREMENT M3BB051
                                       (LE)
M3DD204
             SUPPLY INCREMENT M3BB052 (LE)
M3DD205
             SUPPLY INCREMENT M3BB053 (LE)
M3DD206
             SUPPLY INCREMENT M3BB054 (LE)
M3DD207
             SUPPLY INCREMENT M3BB055 (LE)
M3DD208
             SUPPLY INCREMENT M3BB056 (LE)
M3DD209
             SUPPLY INCREMENT M3BB057 (LE)
M3DD210
             SUPPLY INCREMENT M3BB058 (LE)
M3DD211
             SUPPLY INCREMENT M3BB059 (LE)
M3DD212
             SUPPLY INCREMENT M3CC141 (LE)
M3DD213
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FOLLOW-ON ECHELON

ACM CE (FE)

M3AV014 SATELLITE COMM TEAM (FE)

ACM GCE (FE)

```
HQ CO, INF BN, INF REGT (CE) (UDP #2) (FE)
M3BB060
             HQ CO, INF BN, INF REGT (CE) (UDP #2) (FE)
M3BB061
             HQ CO, INF BN, INF REGT (UDP #2) (FE)
M3BB062
             HQ CO, INF BN, INF REGT (LOG) (UDP #2) (FE)
M3BB063
             RIFLE CO, INF BN, FMF (UDP #2(1))(FE)
M3BB064
             RIFLE CO, INF BN, FMF (UDP #2(2))(FE)
M3BB065
             RIFLE CO, INF BN, FMF (UDP #2(3))(FE)
M3BB066
             HQ PLT, WPNS CO, INF BN, FMF (UDP #2) (FE)
M3BB067
             HMG PLT, WPNS CO, INF BN, FMF (UDP #2) (FE)
M3BB068
             TOW PLT, WPNS CO, INF BN, FMF (UDP #2) (FE)
M3BB069
             81 PLT, WPNS CO, INF BN, FMF (UDP #2) (FE)
M3BB070
             ADVANCE RARTY, ARTY BN, AND FWD FDC, ARTY BN (FE)
M3BB071
             SURVEY SECT, ARTY BN AND METRO SECT, ARTY REGT (FE)
M3BB072
             RADAR SECTION 1, ARTY REGT (FE)
M3BB073
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RADAR SECTION 2, ARTY REGT (FE)
M3BB074
             CSSOC SUPPLY/ADMIN, ARTY BN (FE)
M3BB075
             CSSOC AMMO TM, ARTY BN (FE)
M3BB076
             CSSOC MAINT SECT, ARTY BN (FE)
M3BB077
             CSSOC CONTROL ELEMENT, ARTY BN (FE)
M3BB078
             NBC TM, ARTY BN (FE)
M3BB079
             MAIN FDC, ARTY BN AND ANTENNA HILL, ARTY BN (FE)
M3BB080
             ADV PARTY, ARTY BTRY 1 AND SURVEY TM, ARTY BN
M3BB081
             HOWITZER SECT 1 IND 2, ARTY BTRY 1 (FE)
M3BB082
             HOWITZER SECT 3 AND 4, ARTY BTRY 1 (FE)
M3BB083
             HOWITZER SECT 5 AND 6, ARTY BTRY 1 (FE)
M3BB084
             SUPPLY/MAINT SECT, ARTY BTRY 1 (FE)
M3EB085
             AMMO TM #1, ARTY BTRY 1 (FE)
M3BB086
             AMMO TM #2, ARTY BTRY 1 (FE)
M3BB087
             AMMO TM #3, ARTY BTRY 1 (FE
M3BB088
             FIRE DIR CNTR TM #1, ARTY BTRY 1 (FE)
M3BB089
             FIRE DIR CNTR TM #2, ARTY BTRY 1 (FE)
M3BB090
             HOWITZER SECT 1 AND 2, ARTY BTRY 2 (FE)
M3BB091
             HOWITZER SECT 3 AND 4, ARTY BTRY 2 (FE)
M3BB092
             HOWITZER SECT 5 AND 6, ARTY BTRY 2 (FE)
M3BB093
             SUPPLY/MAINT SECT, ARTY BTRY 2 (FE)
M3BB094
             AMMO TM #1, ARTY BTRY 2 (FE)
M3BB095
             AMMO TM #2, ARTY BTRY 2 (FE)
M3BB096
             AMMO TM #3, ARTY BTRY 2 (FE)
M3BB097
             FO TM #1, ARTY BTRY 2 AND NGF SPOT TM 2, ARTY BN (FE)
M3BB093
             FO TM #2, ARTY BTRY 2 (FE)
M3BB099
             THIS IS AN INVALID ULN NUMBER
M3BB100
             FO TM #3, ARTY BTRY 2 (FE)
M3BB101
             ARTY LNO SECT TM 1, ARTY BTRY 2 AND NGF LNO TM 2,
M3BB102
             ARTY BN (FE)
             ADVANCE PARTY, ARTY BTRY 2 (FE)
M3BB103
             SUPPLY/MAINT SECT, ARTY BTRY 2 (FE)
M3BB104
             FIR DIR CNTR TM #1, ARTY BTRY 2 (FE)
M3BB105
             FIR DIR CNTR TM #2, ARTY BTRY 2 (FE)
M3BB106
             CBT ENGR CO (FE)
M3BB107
             HQ PLT, CBT ENGR PLT (FE)
M3BB108
             CBT ENGR SQD, CBT ENGR PLT (2), CBT ENGR CO (FE)
M3BB109
             CBT ENGR SQD, CBT ENGR PLT (2), CBT ENGR CO (FE)
M3BB110
             CBT ENGR SQD, CBT ENGR PLT (2), CBT ENGR CO (FE)
M3BB111
              HQ WPNS PLT, LAR CO (FE)
M3BB112
              LAR PLT, LAR CO (FE)
M3BB113
              RECON CO, HQBN (FE)
M3BB114
              DET E, TRUCK CO, HQBN (FE)
M3BB115
              ACM ACE (FE)
              HMH 4 CH-53E (FE)
M3CC142
              MALS (-) (FE)
M3CC143
              MWSS DET (FE)
 M3CC144
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MWSS DET (FE)
M3CC145
             MWSS DET
                       (FE)
M3CC146
             MWSS DET
                       (FE)
M3CC147
             MWSS DET
                       (FE)
M3CC148
             MACG DET
                      (FE)
M3CC149
             ACM CSSE (FE)
             CSSD-39 SUPPLY SPT MODULE (FE)
M3DD214
             CSSD-39 MAINT SPT MOD (FE)
M3DD215
             CSSD-39 TRANSPORT MODULE (FE)
M3DD216
             CSSD-39 LANDING SUPPORT MODULE (FE)
M3DD217
             CSSD-39 CE SUPPORT MODULE (FE)
M3DD218
             CSSD-39 HEALTH SERVICE SUPPORT (FE)
M3DD219
             CSSD-39 LIGHT ARMOR VEHICLE MODULE (FE)
M3DD220
             CSSD-39 COMBAT ENGINEER SPT (FE)
M3DD221
             SUPPLY INCREMENT M3AV014 (FE)
M3DD222
             SUPPLY INCREMENT M3BB060 (FE)
M3DD223
             SUPPLY INCREMENT M3BB061 (FE)
M3DD224
             SUPPLY INCREMENT M3BB062 (FE)
M3DD225
             SUPPLY INCREMENT M3BB063 (FE)
M3DD226
             SUPPLY INCREMENT M3BB064
                                       (FE)
M3DD227
             SUPPLY INCREMENT M3BB065 (FE)
M3DD228
             SUPPLY INCREMENT M3BB066 (FE)
M3DD229
              SUPPLY INCREMENT M3BB067
                                        (FE)
M3DD230
              SUPPLY INCREMENT M3BB068
                                        (FE)
M3DD231
              SUPPLY INCREMENT M3BB069 (FE)
M3DD232
              SUPPLY INCREMENT M3BB070 (FE)
M3DD233
              SUPPLY INCREMENT M3BB071 (FE)
M3DD234
              SUPPLY INCREMENT M3BB072
                                        (FE)
M3DD235
              SUPPLY INCREMENT M3BB073
M3DD236
              SUPPLY INCREMENT M3BB074
                                        (FE)
M3DD237
              SUPPLY INCREMENT M3BB075 (FE)
M3DD238
              SUPPLY INCREMENT M3BB076 (FE)
M3DD239
              SUPPLY INCREMENT M3BB077
                                        (FE)
M3DD240
              SUPPLY INCREMENT M3BB078
                                        (FE)
M3DD241
              SUPPLY INCREMENT M3BB079
                                        (FE)
M3DD242
              SUPPLY INCREMENT M3BB080
                                        (FE)
M3DD243
              SUPPLY INCREMENT M3BB081
                                        (FE)
M3DD244
              SUPPLY INCREMENT M3BB082
                                         (FE)
M3DD245
              SUPPLY INCREMENT M3BB083
                                        (FE)
M3DD246
              SUPPLY INCREMENT M3BB084
                                        (FE)
M3DD247
              SUPPLY INCREMENT M3BB085 (FE)
M3DD248
              SUPPLY INCREMENT M3BB086
                                        (FE)
 M3DD249
              SUPPLY INCREMENT M3BB087
                                        (FE)
 M3DD250
              SUPPLY INCREMENT M3BB088
                                        (FE)
 M3DD251
                                        (FE)
              SUPPLY INCREMENT M3BB089
 M3DD252
              SUPPLY INCREMENT M3BB090 (FE)
 M3DD253
              SUPPLY INCREMENT M3BB091 (FE)
 M3DD254
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M3DD255	SUPPLY	INCREMENT	M3BB092	(FE)
M3DD256	SUPPLY	INCREMENT	M3BB093	(FE)
M3DD257	SUPPLY	INCREMENT	M3BB094	(FE)
M3DD258	SUPPLY	INCREMENT	M3BB095	(FE)
M3DD259	SUPPLY	INCREMENT	M3BB096	(FE)
M3DD260	SUPPLY	INCREMENT	M3BB097	(FE)
M3DD261	SUPPLY	INCREMENT	M3BB098	(FE)
M3DD262	SUPPLY	INCREMENT	M3BB099	(FE)
M3DD263	SUPPLY	INCREMENT	M3BB101	(FE)
M3DD264	SUPPLY	INCREMENT	M3BB102	(FE)
M3DD265	SUPPLY	INCRÉMENT	M3BB103	(FE)
M3DD266	SUPPLY	INCREMENT	M3BB104	(FE)
M3DD267	SUPPLY	INCREMENT	M3BB105	(FE)
M3DD268	SUPPLY	INCREMENT	M3BB106	(FE)
M3DD269	SUPPLY	INCREMENT	M3BB107	(FE)
M3DD270	SUPPLY	INCREMENT	M3BB108	(FE)
M3DD271	SUPPLY	INCREMENT	M3BB109	(FE)
M3DD272	ŞUPPLY	INCREMENT	M3BB110	(FE)
M3DD273	SUPPLY	INCREMENT	M3BB111	(FE)
M3DD274	SUPPLY	INCREMENT	M3BB112	(FE)
M3DD275	SUPPLY	INCREMENT	M3BB113	(FE)
M3DD276	SUPPLY	INCREMENT	M3BB114	(FE)
M3DD277	SUPPLY	INCREMENT	M3BB115	(FE)
M3DD278	SUPPLY	INCREMENT	M3CC142	(FE)
M3DD279	SUPPLY	INCREMENT	M3CC143	(FE)
M3DD280	SUPPLY	INCREMENT	M3CC144	(FE)
M3DD281	SUPPLY	INCREMENT	M3CC145	(FE)
M3DD282	SUPPLY	INCREMENT	M3CC146	(FE)
M3DD283	SUPPLY	INCREMENT	M3CC147	(FE)
M3DD284	SUPPLY	INCREMENT	M3CC148	(FE)
M3DD285	SUPPLY	INCREMENT	M3CC149	(FE)
M3DD286	SUPPLY	INCREMENT	M3DD217	(FE)
M3DD287	SUPPLY	INCREMENT	M3DD218	(FE)
M3DD288	SUPPLY	INCREMENT	M3DD219	(FE)
M3DD289	SUPPLY	INCREMENT	M3DD220	(FE)
M3DD290	SUPPLY	INCREMENT	M3DD221	(FE)
M3DD291	SUPPLY	INCREMENT	M3DD222	(FE)
M3DD292	SUPPLY	INCREMENT	M3DD223	
M3DD293	SUPPLY	INCREMENT	M3DD224	(FE)

APPENDIX B

SAMPLE TPFDD ENTRIES

-ULNFCR UIC-+UNI CCC CARGO-DESCRP	T N.	AME -			AP! HEA!	ER\$ VY LIFT	ULC FIC F NRPAX ST) BULK(MI	PRI/AO		POE ALD RDD M S	M S POD INT OUT (MT)	EDD EAD DLY L T NAT(ST)	FAD LAD POL(I	
			-										~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
M3AT001 HUM INTE M20381 HQSVCBN, R2D					5 M	PYDAC 1 A	0 2	:						ŭ.0
D1158TRK, UTIL	. 1	18	5 108	72	140			2.6	21					
R2D TOTALS					:40			3	21					0.6
M3AT001 TOTALS						6.6	(2,6	21	0.0	е	0.0		5.6
M3AT002 SCAMP S10079 INTEL CO	, н	osvai	3N, II	3M I	5 M	PGFAF	0 2	!						6.0
DIISSTRK, UTIL	. 1	18	5 108	72	140			2.6	21					
R2D TOTALS					14C			3	21					Ú,C
MBAT002 TOTALS					·	0.0		2.6	21	0.0	0	0.6	С	0.0
M3T003 III MEF H S10079 INTEL CO,					м 5 м	PGKEC	0							0.0
A2D D085 0TRAIL ER	1	14	7 74	83	76	A		.7	13.1					0.0
AD2 TOTALS			· · · · · · · · · · · · · · · · · · ·		76			1	14					0.0
R2D						A ·								0.0
D1150TRK, UTIL	1	18	6 108	72	140			2.6	21					
R2D TOTALS					140			3	21					0.0
M3AT903 TOTALS						0.0	0	3,3	34	0.0	c	0.0	-	0.0
R2D A1935MRC-138 A1957MRC-145/H B0730 D0201 MTRCYCLE 50850 M101A1 D1158 M103b D1158 M103b D1158 M1044 D1159 M1044 ARM	3 2 2 3 3 3 2	186 345 96 147 186 186	9 98 9 35 7 74 6 85 6 85 9 85	96 96 105 48 83 96 96 76	110 110 236 22 76 110 110 112	с		3.5 3.5 17 .2 1.5 3.5 3.5 3.5	22 22 52 2.2 13.1 22 22 17.7 18.5					0.0
R2D TOTALS			-		2184			84.4	422					0.0
M3BA017 TOTALS					2164	0.0		94.4	422	0.0	0	0.0	<u>٠</u>	ს.0
M3BA016 HQ CO, IN M13201 HQ GO 4T R1D					м	9GSA# 74 C	A H⊋C 8 74							
D1059, M923	1	314	98	116	214					11	56.€			
RID TOTALS					214					11	52	0.0	0	0.0
R2D						A								0.0
A1935MRC-138/H A1957 MRC145 B0891 MEOOU3A D0201 MTRCYCLE D0850 M101A1 D0866 M105 D1002 M1035 D1156 M923 D1158 M998 D1158 M1038 D1159 M1043	2 5 2 4 2 3 1 3 6 2 4	186 186 146 90 147 166 186 186 186 186		96 70 48 83 98 96 96 96	73 22 76 95 110 110 110			3.5 3.5 1.3 .2 1.5 1.6 3.5 3.5 3.5 3.5	22 22 10.6 2.2 13.1 19.3 22 22 22 22 22					
R2D TOTALS					3209			91.7	603					
M3BA018 TOTALS					3423	0.0	(91.7	603	11	.0 52	6.0		0.0

APPENDIX C

SAMPLE ACM ASSUMPTION MESSAGE

UNCLASSIFIED

ADMINISTRATIVE MESSAGE

ROUTINE

R DDHHMMZ MMM YY ZYB

FM III MEF ACM

TO CG III MEF//G3/G4//

INFO CMC WASHINGTON DC//POC/MF/APP/RES/TAP//
COMMARFORPAC//G3/G4//
CG THIRD MARDIV//G3/G4//
CG FIRST MAW//G3/G4//
CG THIRD FSSG//G3/G4//
HQSVCBN, III MEF//S3/S4//
THIRD MAR//S3/S4//
SEVENTH COMM BN//S3/S4//

U N C L A S S I F I E D//N03120//

MSGID/GENADMIN/G-3//

SUBJ/ACM ASSUMPTION MESSAGE (U)//

REF/A/DOC/FORO 3000.8C// AMPL/(U) REF A IS III MEF'S ACM SOP.//

RMKS/1. (U) I HAVE ASSUMED ALL DUTIES AS COMMANDER, ACM EFFECTIVE TTTT DD MMM YY.

2. PER REFERENCE A AND B, ALL III MEF MSCS AND MSES PROVIDE THIS HEADQUARTERS WITH DESIGNATED ACM ELEMENT LEADERS AND ACTION OFFICERS NLT DD MMM YY. INITIAL ACM PLANNING AND COORDINATION MEETING WILL BE SCHEDULED VIA SEPARATE CORRESPONDENCE.// BT

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APPENDIX D

SAMPLE ACM SITREP MESSAGE

CONFIDENTIAL (Classified for illustrative purposes only)

OPERATIONAL MESSAGE

PRIORITY

P DDHHMMZ MMM YY ZYB

FM III MEF ACM//

TO CG III MEF

INFO COMMARFORPAC//G3// CG THIRD MARDIV//G1/G2/G3/G4// CG 1ST MAW//G1/G2/G3/G4// CG 3D FSSG//G1/G2/G3/G4// THREE ONE MEU//G3// HQSVCBN III MEF//S1/S2/S3/S4// SEVENTH COMM BN//S1/S2/S3/S4//

C O N F I D E.N T I A L//NO3000//

MSGID/SITREP/S-3/001//

SUBJ/ACM SITUATION REPORT (U)// POC/U.B.GOOD/MAJ/S-3 4TH MAR/-/622-7768//

REF/A/DOC/FORO 3000.8C// REF/B/DOC/MCO 3000.2F//

NARR/(U) REF A IS III MEF'S ACM FORO. REF B IS III MEF'S ACM OPORD.

REF C IS THE GUIDE ON OPERATIONAL REPORTING.//

CURRENT LOCATION RMKS/1. (C)

ACM CE

HQTRS (-), 4TH MAR OKINAWA SCAMP SET, HQSVCBN, III MEF OKINAWA MOBILE COMMAND TEAM, 7TH COMM OKINAWA

ACM LE

OKINAWA A CO, 3D BN, 3D MARINES POHANG B CO, 3D BN, 3D MARINES C CO, 3D BN, 3D MARINES OKINAWA 1ST RECON PLT, RECON CO, 3D MARDIV SUBIC BAY

FUJI BTRY A, 1/12 OKINAWA

HST TEAM, 3D FSSG

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DET A, TRUCK CO, HOBN, 3D MARDIV OKINAWA
                         DET B, TRUCK CO, HQBN, 3D MARDIV FUJI
                         DET C, TRUCK CO, HQBN, 3D MARDIV POHANG
                         CSSD-39 (FWD), 3D FSSG
                  ACM FE
                         SATELLITE COMM TEAM, 7TH COMM BN POHANG
                         MOBILE COMMAND TM, 7TH COMM BN POHANG
                         1ST BN, 7TH MAR
                                                                   OKINAWA
                         HQ (-) 1ST BN, 12TH MAR
BTRY B, 2D BN, 12TH MAR
LAR PLAT, LAR CO, CAB
                                                                   FUJI
                                                                  OKINAWA
                                                                   OKINAWA
                         HMH XXX, 1ST MAW
                                                                   OKINAWA
                         MWSS (-),1ST MAW
                         CSSD-39 (-)
                                                                   OKINAWA
2. (U) SIGNIFICANT EVENTS, LIAISON VISITS AND TRAINING
     A. (U) SIGNIFICANT EVENTS
                                                      UNIT
              DD MMM CACM ASSUMES ACM MSN
          (U)
                DD MMM GCE LE MSN ASSUMPTION 3D BN, 3D MAR
          (U)
          (C) DD MMM III MEF DIRECTED ACM DRILL
          (U) SIGNIFICANT EVENTS
                                                      UNIT
     В.
                DD MMM-DD MMM FOAL EAGLE B CO, 3D BN, 3D MAR DD MMM-DD MMM FOAL EAGLEDET C, TRK CO, HQBN, 3D
          (C)
          (C)
MARDIV
          (C) DD MMM-DD MMM FOAL EAGLECSSD-39 (FWD)
(C) DD MMM-DD MMM FOAL EAGLESAT COMM TM, 7TH COMM
(C) DD MMM-DD MMM FOAL EAGLEMOBILE CMD TM, HQSVCBN
(C) DD MMM-DD MMM ARTY LIVE FIRE HQ(-), 1ST BN, 12TH
MAR
          (C) DD MMM-DD MMM ARTY LIVE FIRE BTRY A, 1ST BN, 12TH
MAR
          (C) DD MMM-DD MMM RECON EX 1ST RECON PLAT, RECON
          C. (U) FUTURE TRAINING/EVENTS
CO,
          (C) DD MM-DD MMMCOBRA GOLDIST BN, 7TH MAR
3. (U) INTELLIGENCE ACTIVITY/(IF ANY/NONE)/
4. (U) LOGISTICS
     A. (C) ESTIMATE OF LOGISTICS POSTURE: C-1
     B. (U) SUPPLY AND MAINTENANCE SUPPORT PROVIDED: (IF AN/NONE)
     C. (C) COMBAT ESSENTIAL EQUIPMENT DEADLINED OVER 30 DAYS:
            NOMENCLATURE DCD ERO ECHELON
                                                                    STATUS
AXXX MRC-XXX XXXX PDXXXX 2 SHORT PART
AXXX MRC-XXX XXXX PDXXXX 2 EVACUATED
                                                           SHORT PARTS
                                                            SHORT PARTS
                                                            SHORT PARTS
                                                            SHORT PARTS
SHORT PARTS
 D. (C) COMBAT ESSENTIAL EQUIPMENT READINESS:
UNIT COMM ENG MT ORD TOTAL
                               XXX XXX XXX
                        XXX
CE
           XXX
```

```
LE
          XXX
                    XXX
                                        XXX
                                                   XXX
                              XXX
FE
          XXX
                    XXX
                              XXX
                                        XXX
                                                   XXX
    (U) PERSONNEL STRENGTH SUMMARY
5.
    A. (C) EFFECTIVE PERSONNEL
                    OFFICERS (USMC/USN)
    UNIT
                                            ENLISTED (USMC/USN)
     CE
                              XXX/X
                                                  XXX/X
     LE
                              XXX/X
                                                   XXX/X
     FF.
                              XXX/X
                                                   XXX/X
    TOTAL EFF
    B. (C)
            ACM FORCE LIST
               ACM LELE
                    ACM HQ(-)
                         HQ CO, INF REGT, DET A
                         CO A, 3D BN, 3D MAR
                         ARTY LN SECT/REGT NGF LN SECT, 1ST BN,
                         12TH MAR
                         FO TM 1, BTRY A, 1ST BN, 12TH MAR
                         ENGR DET, 1ST PLT, CO A, 1ST CEB
               ACM LE
                    CE
                         DET A AND B, HQCO, 4TH MAR
                         HA/DR ASSESSMENT TM, HOSVCBN, III MEF
                         HUMINT TM, HQSVBN, III MEF
                         SCAMP SET, HQSVCBN, III MEF
                         1ST PLAT, RECON CO, HQCO, 3D MARDIV
                         MOBILE COMMAND TEAM, 7TH COMM BN
                         DET A, B, C TRUCK CO, HQCO, 3D MARDIV
                    GCE
                         3D BN, 3D MAR
                         BTRY A, 1ST BN, 12TH MAR
                         1ST PLAT, CBT ENGR CO, CAB
                    CSSE
                         CSSD (FWD), 3D FSSG
               ACM FE
                    CE
                         DET C, HQCO, 4TH MAR
                    GCE
                         1ST BN, 7TH MAR
                         BTRY B, 2D BN, 12TH MAR
                    ACE
                         HMH XXX, 1ST MAW
                         MWSS (-), 1ST MAW
                         MALS (-), 1ST MAW
                    CSSE
                         CSSD-39, 3D FSSG
 C. (U) SIGNIFICANT PERSONNEL PROBLEMS: (IF ANY/NONE)
        COMMANDER'S EVALUATION: REMARKS, IF ANY.//
6. (U)
DECL/OADR//
```

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APPENDIX E

SAMPLE REQUEST/NOTIFICATION FOR OFF-ISLAND TRAINING

C O N F I D E N T I A L (Classified for illustrative purposes only)

ADMINISTRATIVE MESSAGE

ROUTINE

R DDHHMMZ YY ZYB

FM THIRD MARDIV

TO CG III MEF

INFO III MEF ACM

CONFIDENTIAL//NO3000/

MSGID/GENADMIN/G-3//

SUBJ/REQUEST-NOTIFICATION FOR OFF-ISLAND TRAINING REF/A/DOC/FORO 3000.8C//

AMPL/REF A IS III MEF'S ACM SOP.//

RMKS/1. (U) REQUEST PERMISSION FOR THE FOLLOWING ACM (LE) UNIT'S TO CONDUCT OFF-ISLAND TRAINING.

A. (C) ULN UNIT DATES LOCATION
M3BB031 CO A, 3/3 16 AUG-10 SEP 98 ROK
M3BB036 81 PLT, WPNS CO, 3/3 16 AUG-10 SEP 98 ROK
M3BB057 DET A, TRK CO, 16 AUG-10 SEP 98 ROK

- B. (C) THESE UNITS WILL BE PARTICIPATING IN KITP. THESE UNITS WILL HAVE THE ABILITY TO DEPLOY FROM ROK IF THE ACM IS ACTIVATED.

 2. (U) THE FOLLOWING ACM (FE) UNIT'S WILL BE CONDUCTING OFF-ISLAND TRAINING.
 - A. (C) ULN UNIT DATES LOCATION
 M3BB062 HQ 1/7 4-10 AUG ROK
 M3BB063 HQ 1/7 4-10 AUG ROK
- B. ELEMENTS OF THESE INCREMENTS WILL BE ATTENDING A PLANNING CONFERENCE FOR UFL 98. THESE PERSONNEL WILL NOT HAVE THE ABILITY TO DEPLOY FROM ROK IF THE ACM IS ACTIVATED.// DECL/OADR

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APPENDIX F

SAMPLE ACM DESIGNATION MESSAGES

EXAMPLE 1 (INITIAL REPORT)

C O N F I D E N T I A L (Classified for illustrative purposes only)

ADMINISTRATIVE MESSAGE

ROUTINE

R DDHHMMZ MMM YY ZYB

FM THIRD MARDIV

TO CG, III MEF//
III MEF ACM//

INFO CMC WASHINGTON DC//POC/MF/APP/RES/TAP//
COMMARFORPAC//G3/G4//
CG FIRST MAW//G3/G4//
CG THIRD FSSG//G3/G4//
HQSVCBN, III MEF//S3/S4//
THIRD MAR//S3/S4//
SEVENTH COMM BN//S3/S4//

C O N F I D E N T I A L //N03120//

MSGID/GENADMIN/G-3//

SUBJ/ACM DESIGNATION REPORT (U)//
POC/I.M. SHARP/MAJ/G-3 THIRD MARDIV/-/DSN XXX-XXXX//

REF/A/DOC/FORO 3000.8C//

AMPL/(U) REF A IS III MEF ALERT CONTINGENCY MARINE AIR GROUND TASK FORCE (ACM) ORDER,//

RMKS/1. (C) PER REFERENCE A, THE FOLLOWING ACM DESIGNATIONS ARE IN EFFECT:

COMMANDER ACM: COL R. T. STEEL (CO, 4TH MAR)

GCE ELEMENT COMMANDER: LTCOL R. T. HARD (3D BN, 3D MAR) ORGANIZATIONAL (SOURCED BY THIRD MARDIV):

ACM LEAD ELEMENT, LEAD ECHELON

DET A, 4TH MAR

MAJ TOWN

COMPANY A, 3D BN, 3D MAR

CAPT KIDD

ACM LEAD ECHELON

3D BN, 3D MAR (-) (REIN)

LTCOL HARD

```
ACM FOLLOW-ON ECHELON

2D BN, 8TH MAR (REIN)

BTRY A (REIN), 3D BN, 12TH MAR

BTRY B, (REIN), 3D BN, 12TH MAR

CAPT BART

CAPT SHOTZ

2. (U) AMPLIFYING REMARKS:

DECL/OADR//

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(Classification for illustrative purposes only)

APPENDIX G

SAMPLE ACM ACTIVATION MESSAGE

C O N F I D E N T I A L (Classified for illustrative purposes only)

OPERATIONAL MESSAGE

FLASH

F DDHHMMZ MMM YY ZYB

FM CG III MEF//G3//

TO CG THIRD MARDIV//G1/G2/G3/G4/G5//
CG 1ST MAW//G1/G2/G3/G4/G5//
CG 3D FSSG//G1/G2/G3/G4/G5//
THREE ONE MEU//G3//
FOURTH MAR//S1/S2/S3/S4//
HQSVCBN III MEF//S1/S2/S3/S4//
SEVENTH COMM BN//S1/S2/S3/S4//

INFO COMMARFORPAC//G3//

C O N F I D E N T I A L//NO3000// ACTION ADDRESSEE DUTY OFFICER PASS TO COMMANDERS IMMEDIATELY. INFO ADDRESSEE DUTY OFFICER PASS TO COMMANDERS DURING WORKING HOURS.

OPER/WENEEDUNOW//

MSGID/GENADMIN/III MEF G-3 MAGTF OPS//

SUBJ/ACM ACTIVATION ORDER (U)//
POC/I.M.DUTY/LTCOL/III MEF SRWATCHOFF/-/622-7768//

REF/A/PHONCON/MARFORPAC DDHHMMZ MMM YY//
REF/B/MSG/MARFORPAC DDHHMMZ MMM YY//
REF/C/MSG/III MEF DDHHMMZ MMM YY//
REF/D/DOC/FORO 3000.8C//
REF/E/DOC/MCO 3000.2F//
NARR/(U) REF A IS A VERBAL ORDER TO ACTIVATE THE ACM. REF B IS A WARNING ORDER TO PREPARE FOR ACM ACTIVATION. REF C INCREASES III MEF'S ACM ALERT STATUS. REF D IS III MEF'S ACM FORO. REF E IS THE GUIDE ON OPERATIONAL REPORTING.//
RMKS/1. (C) THIS IS AN EXECUTE ORDER ON RECEIPT, COMMENCE PREPARATIONS FOR DEPLOYMENT OF THE ACM LEAD ECHELON AND SELECTED ELEMENTS OF THE ACM FOLLOW-ON ECHELON PER REF B,D, E AND F.

ACTIVATION TIME AND DATE IS HHMM, DD MMM YY. THE FIRST INCREMENTS WILL BE STAGED AND READY TO DEPLOY FROM K5R AT HHMM, DD MMM YY. 2. (C) SITUATION.

- (C) ENEMY. WITHIN THE LAST 9 HOURS, AT HHMM, DD MMM YY, THE COUNTRY OF ISHWANABAD HAS EXPERIENCED A DEVASTATING EARTHQUAKE, 11.6 ON THE RICHTER SCALE. THE EPICENTER OF THE QUAKE WAS LOCATED 10 MI, SE OF THE COUNTRY'S CAPITAL, ISHWANACITY. THE CITY HAS BEEN DEVASTATED. INITIAL ESTIMATES PUT CASUALTIES WELL OVER 250,000. IT IS ESTIMATED THAT WITHIN THE NEXT 10 HOURS, COASTAL AREAS WILL BE SUBJECTED TO VIOLENT TIDAL WAVES. ADDITIONALLY, VIOLENT AFTER SHOCKS ARE EXPECTED WITHIN THE NEXT 12 HOURS.
 - (C) FRIENDLY. TBD. В.
- (C) MISSION. ON ORDER, III MEF WILL PROVIDE AN ACM LE AND ACM FE TO SECURE AND CONTROL THE ISHWANACITY INTERNATIONAL AIRPORT (IIA), 20 MI NE OF THE CITY AND ISHAWANCITY PORT FACILITY (IPF) 30 MI NE OF ISHWANACITY TO FACILITATE A RAPID WORLDWIDE AID EFFORT.
- (U) EXECUTION
- A. (C) CONCEPT OF OPERATIONS. III MEF WILL DEPLOY ITS ACM LE AND ACM FE TO SECURE IIA AND IPF. THE ACM LE WILL SECURE IIA AND THE ACM FE WILL SECURE IPF.
- (1) (C) THE ACM LE WILL COMMENCE FLYING FROM K5R AT HHMM DD MMM YY VIA MILITARY AND CONTRACT AIR TO CASHAWANABAN DOMESTIC AIRPORT (CDA) 20 NW IIA. UPON ARRIVAL AT THE APOD THE ACM LE WILL IMMEDIATELY COMMENCE MOVEMENT TO IIA. UPON ARRIVAL AT IIA COMMENCE SECURITY OPERATIONS.
- (2) (C) THE ACM FE WILL COMMENCE FLYING FROM K5R AT HHMM DD MMM YY VIA MILITARY AND CONTRACT AIR TO CDA. UPON ARRIVAL AT THE APOD THE ACM FE WILL IMMEDIATELY COMMENCE MOVEMENT TO IPF. UPON ARRIVAL AT IPF, COMMENCE SECURITY OPERATIONS.
 - B. (C) TASKS
- (1) (C) MSCS/MSES MARINES TO CACM UPON RECEIPT OF THIS MSG.
 - (C) COMMENCE RECALL OF ALL ACM MARINES. (A)
 - (C) CHOP ALL ACM MARINES TO CACM UPON RECEIPT (B)

OF THIS MSG.

- (C) (C) REFS D AND E IN EFFECT.
- 3D FSSG (C) (2)
- (C) PREPARE SUPPLY INCREMENTS FOR THOSE ACM FE (A) INCREMENTS MOVED TO THE ACM LE AS LISTED IN PARA 4C(1) OF THIS MSG.
- (3) (C) CACM. HAVE ACM LNO REPORT TO III MEF CRISIS ACTION CENTER (CAC) NLT HHMM DD MMM YY.
 - (C) 31ST MEU (4)
 - (C) EFFECTIVE IMMEDIATELY, TERMINATE SHALLOW (A)

WATER OPS.

- (C) BE PREPARED TO EMBARK ABOARD MEU SHIPS (B)
- WITHIN NEXT 72 HOURS.
 - (C) CO AND OPSO REPORT TO III MEF CAC HHMM DD (C)

MMM YYY.

```
C. (C) COORDINATING INSTRUCTIONS
                   ACM LE WILL CONSIST OF:
          (1) (C)
                    ACM HO (-)
                         ASSESSMENT TEAM
                         MOBILE COMMAND TEAM
                         INF BN (-) (REIN)
                              HO CBT ENGR PLAT
                                   CBT ENGR PLAT
                         ACE HQ (-)
                         CSSD HQ (-)
                              DET, TRUCK CO X 4
               (C) ACM FE WILL CONSIST OF:
          (2)
                    ACM HO
                         SATELITE COMM TM
                         MOBILE COMMAND TM
                         INF BN (-) (REIN)
                              HO RECON CO
                                   RECON PLAT
                              HO LAR PLAT
                                   LAR PLAT
                              HO CBT ENGR CO
                                   CBT ENGR PLAT
                         MAG ACE
                              HMH DET
                              MALS DET
                              MWSS DET
                              MACG DET
                         CSSD
                   ACM LE/FE ORDER OF MARCH. TBD
              (C)
          (3)
               DEPARTMENT OF STATE HAS OBTAINED NECESSARY RIGHTS,
          (4)
AUTHORIZATION, AND IS MAKING FACILITY ARRANGEMENTS REQUIRED FOR ACM
DEPLOYMENT.
          (5) (C) MILITARY PERSONNEL WILL UTILIZE CONTRACT AIR TO
BE AIRLIFTED INTO COUNTRY AND MILITARY AIRCRAFT WILL BE DEDICATED
TO AIRLIFT EQUIPMENT AND SUPPLIES.
                   NON ACM UNITS WILL TERMINATE TRAINING
          (6)
               (C)
IMMEDIATELY AND AWAIT FURTHER ORDERS.
                   THE III MEF CAT IS ACTIVATED. ALL REQUIRED
          (7)
               (C)
LNOS REPORT NLT HHMM DD MMM YY.
               KEY III MEF PERSONNEL
          (8)
BILLET/NAME/SECURE PHONE/SECURE FAX/UNSECURE FAX/NIPERNET/SIPRNET
G-3/COL HAMMER/622-7880/622-7709(S)/622-7769(U)/HAMMER@OKINAWA.
USMC.MIL /G3ACS@IIIMEF.USMC.SMIL.MIL
CUROPS/COL POTTS/622-9209/622-7709(S)/622-7769(U)/POTTS@OKINAWA.
USMC.MIL/G3OPS@IIIMEFF.USMC.SMIL.MIL
FUTOPS/LTCOL
HAWKEYE/622-7735/622-7709(S)/622-7769(U)/HAWKEYE@OKINAWA.USMC.
MIL/G3FUTOPS@IIIMEF.USMC.SMIL.MIL
```

SRWATCHOFF/NA/622-7708/622-7709(S)/622-7769(U)/NA/G3SRWATCHOFF@III MEF.USMC.SMIL.MIL

WATCHOFF/NA/622-9885/622-7709(S)/622-7769(U)/NA/G3WATCHOFF@IIIMEF.U SMC.SMIL.MIL

WATCHCHF/NA/622-9885/622-7709(S)/622-7769(U)/NA/G3WATCHCHF@IIIMEF.U SMC.SMIL.MIL

- 5. (U) ADMIN/LOGISTITICS. REFER TO REFS D AND E FOR ACTION.
- 6. (U) COMMAND AND SIGNAL. REFER TO REFS D AND E FOR ACTION. DECL/OARD//

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APPENDIX H

SAMPLE PERSTAT REPORT

										 		
DEDET	AT. DE	41 MOD	DOLOT	ONAL			•					
				•	RCLE ONE)							
1.	FROM:	COMPUTE		FILL								
٠.	FROM:		10:									
2. ACM	MILITAR	Y FORC	ES					DEATH	DEATH	WOUNDED	INJURY	
COMMAN		START	GAIN	LOSS	END	AFLOAT	ASHORE	HOSTILE		OTHER	OTHILL	NOTE
CE	Ī .	0	0	0		0	1	0	0	0	0	
GCE		0	0	0	, ., O	0		0	0	!	0	
CSSE		0	- 0	l	,0	0	1.1.7.1	0	0	L	0	
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3 ACM	CIVII IAN	FORCE						DEATH	DEATH	WOUNDED	INJURY	
COMMAN			•	LOSS	END	AELOAT	IACHORE	HOSTILE		OTHER	OTH ILL	INOTE I
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GCE		0	- 6	1			- O	0	0	0	0	
CSSE	·	0	0		J. 60. 0		- O	0	0	0	0	i
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4. TO	LAL AC	MFOR	CES (C	OMPUT	ED)	A 2 45		DEATH	DEATH	WOUNDED		
COMMAN		START	GAIN ·	LOSS	END	AFLOAT	ASHORE	HOSTILE	OTHER	OTHER	OTHILL	NOTE :
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5. ACM	FORCE	LOCATIO	ONS									
COMMAND		2	3	4	6	6	l	8	9	10	OTHER	TOTAL]
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7. ACM	FORCE	RESERV	ES (MILI	TARY)				DEATH	DEATH	WOUNDED		
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APPENDIX I

ACRONYMS

AACG ARRIVAL AIRFIELD CONTROL GROUP
ACA AIR CARGO AUTHORITY
ACE AIR COMBAT ELEMENT AVIATION COMMAND ELEMENT
ACL ALLOWABLE CABIN LOAD
ACM ALERT CONTINGENCY MARINE AIR GROUND TASK FORCE
AC/S ASSISTANT CHIEF OF STAFF
A/DACG ARRIVAL AIRFIELD CONTROL GROUP
ADCON ADMINISTRATIVE CONTROL
AHA ALERT HOLDING AREA
AIS AUTOMATED INFORMATION SYSTEM
ALE AIRLIFT LIAISON ELEMENT
AMALS AUTHORIZED MEDICAL ALLOWANCE LIST
AMC AIR MOBILITY COMMAND
AMSS AIR MOBILITY SUPPORT SQUADRON
AO ACTION OFFICER
AOR AREA OF RESPONSIBILITY
APOD AERIAL PORT OF DEBARKATION
APOE AERIAL PORT OF EMBARKATION
ASP AMMUNITION SUPPLY POINT
ATLS ADVANCE TRAUMA LIFE SUPPORT
ATOC AIR TERMINAL OPERATIONS CENTER

BIR	BASIC INFORMATION RECORD
BTR	BASIC TRAINING RECORD
C4	COMMAND, CONTROL, COMMUNICATIONS, AND COMPUTERS
CACM	COMMANDER, ALERT CONTINGENCY MARINE AIR GROUND TASK FORCE
CAEMS	COMPUTER AIDED EMBARKATION MANIFESTING SYSTEM
CALMS	COMPUTER AIDED LOAD MANIFESTING SYSTEM
CAP	CRISIS ACTION PLANNING
CAT	CRISIS ACTION TEAM
CDO	COMMAND DUTY OFFICER
CE	COMMAND ELEMENT
CFR	CODE OF FEDERAL REGULATIONS
CG	COMMANDING GENERAL
CI	CIVILIAN INTERNEES
CJTF	COMMANDER, JOINT TASK FORCE
CMC	COMMANDANT OF THE MARINE CORPS
coc	
COMMARFORPAC	COMMANDER, MARINE FORCES PACIFIC
CP	COMMAND POST
CPAO	CONSOLIDATED PUBLIC AFFAIRS OFFICER
CRSP	COMBAT READY STORAGE PROGRAM
	. CASUALTY RECEIVING TREATMENT SHIPS
CSS	

CSSD COMBAT SERVICE SUPPORT DETACHMENT
CSSE COMBAT SERVICE SUPPORT ELEMENT
CSW COMBAT SUPPORT SQUADRON
CTF COMMANDER, TASK FORCE
DOA DAYS OF AMMUNITION
DODIC DEPARTMENT OF DEFENSE IDENTIFICATION CODE
DOS DAYS OF SUPPLY
DOT DEPARTMENT OF TRANSPORTATION
DP DETAINED PERSONS
DSN DEFENSE SWITCHBOARD NETWORK
DSSN DISBURSING STATION SYMBOL NUMBER
E-MAIL ELECTRONIC MAIL
EDL EQUIPMENT DENSITY LIST
EOD EXPLOSIVE ORDNANCE DISPOSAL
EPW ENEMY PRISONERS OF WAR
ERO EQUIPMENT REPAIR ORDER
FAP FLEET ASSISTANCE PROGRAM
FAX FACSIMILE
FE FOLLOW-ON ECHELON
FIOM FURNISH, INSTALL, OPERATE, AND MAINTAIN
FISDU FLIGHT IN SUPPORT OF DEPLOYED UNITS
FMCC FORCE MOVEMENT CONTROL CENTER
GCE GROUND COMBAT ELEMENT

HN HOS'	r nation
HNMS HOS	r NATION MEDICAL SUPPORT
IPT INT	ELLIGENCE PLANNING TEAM
IR INF	ORMATION REQUIREMENT
ITV INT	RANSIT VISIBILITY
JI JOI	NT INSPECTION
JON JOB	ORDER NUMBER
JOPES JOI EXE	NT OPERATION PLANNING AND CUTION SYSTEM
JTF JOI	NT TASK FORCE
JUMPS JOI	NT UNIT MANPOWER SYSTEM
K5R KAD	ENA 5 RIGHT
KAB KAD	ENA AIR BASE
LAN LOC	AL ARE NETWORK
LE LEA	D ECHELON
LES LEA	VE EARNED STATEMENT
LMCC LOG	GISTIC MOVEMENT CONTROL CENTER
LNO LIF	AISON OFFICER
LSST LEG	SAL SERVICE SUPPORT TEAM
LTI LIN	MITED TECHNICAL INSPECTION
MAGTF MAF	RINE AIR GROUND TASK FORCE
MARES MAR	RINE CORPS AUTOMATED READINESS ALUATION SYSTEM
MASG MAI	RINE AIR SUPPORT GROUP
MAW MAR	RINE AIRCRAFT WING

MC&G M	MAPPING, CHARTING AND GEODESY
МСВ M	MARINE CORPS BASE
MEDEVAC M	MEDICAL EVACUATION
MEF M	MARINE EXPEDITIONARY FORCE
MEPS M	MESSAGE EDITING PROCESS SYSTEM
MHE M	MATERIAL HANDLING EQUIPMENT
MISCO M	MAINTENANCE INFORMATION SYSTEM COORDINATION SYSTEM
MLP M	MESSAGE LOAD PLANS
MLRS M	MISSING, LOST, STOLEN OR RECOVERED
MMO M	MAINTENANCE MANAGEMENT OFFICER
MMS M	MANPOWER MANAGEMENT SYSTEM
MREs M	MEALS READY-TO-EAT
MSC M	MAJOR SUBORDINATE COMMAND
MSE N	MAJOR SUBORDINATE ELEMENT
MTMC M	MOBILIZATION TRANSPORTATION MANAGEMENT COMMAND
MTO N	MOTOR TRANSPORT OFFICER
NALC	NAVAL AMMUNITION LOGISTICS CODE
NBC 1	NUCLEAR, BIOLOGICAL AND CHEMICAL
NCO	NONCOMMISSIONED OFFICER
NCOIC	NONCOMMISSIONED OFFICER-IN-CHARGE
NEO	NONCOMBATANT EVACUATION OPERATION
N.E.W	NET EXPLOSIVE WEIGHT
NIPRNET	NONSECURED INTERNET PROTOCOL ROUTER NETWORK

NLT NO LATER THAN
NMCS NON-MISSION CAPABLE SUPPLY
NNOR NONNUCLEAR ORDNANCE REQUIREMENT
NOC NETWORK OPERATIONS CENTER
NSN NOMENCLATURE SUPPLY NUMBER
OEAS ORGANIZATION FOR EMBARKATION, ASSIGNMENT TO SHIPPING
OOD OFFICER OF THE DAY
OPCON OPERATIONAL CONTROL
OPSEC OPERATIONAL SECURITY
OPT OPERATIONS PLANNING TEAM
OWAN OKINAWA WIDE AREA NETWORK
PAO PUBLIC AFFAIRS OFFICER
PCO PERSONNEL CONTROL OFFICER
PERSTAT PERSONNEL STATUS
PIR PRIORITY INFORMATION REQUIREMENT
PMO PROVOST MARSHAL OFFICE
POC POINT OF CONTACT
POD POINT OF DEBARKATION
PP&P PURCHASING, PACKAGINHG AND PRESERVING
PRIM PERSONNEL REPORTING INSTRUCTION MANUAL
R/W ROTOR WING
RDD REQUIRED DELIVERY DATE
RED RECORD OF EMERGENCY DATA